ATTACHMENT B


# CITY OF CLAREMONT
CALIFORNIA

# Sanitation Rate Study

WILLDAN

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# Section 1 – Executive Summary

## 1.1 Introduction

Willdan Financial Services (Willdan) is pleased to present this Sanitation Rate Study Report (Report) to the City of Claremont (City). This Report summarizes the analyses, findings, conclusions, and recommendations developed as part of a comprehensive review of the City's sanitation service charges.

The purpose of this study was to evaluate the financial condition of the City's sanitation service, assess the adequacy of existing revenues to meet projected operating and capital needs, and develop a 5-year financial plan and recommended revenue adjustments that provide sufficient revenue to support the continued operation, maintenance, capital replacement, and long-term financial sustainability of the sanitation service. The Report presents the financial planning analyses, revenue sufficiency evaluation, and recommendations developed as part of this study.

### 1.1.1 Sanitation Service Background

The City of Claremont's sanitation service enterprise provides residential and commercial solid waste collection, recycling, organics collection, and street sweeping services. Sanitation service is operated as an enterprise activity and is supported entirely through user rates, which are intended to recover the full cost of providing service, including operations, maintenance, vehicle and equipment replacement, and prudent reserve funding. Street sweeping services are funded through separate street sweeping service rates and are included as part of this study.

Since completion of the City's previous sanitation rate study in 2021, sanitation service has continued to experience increasing operating and capital costs driven by general inflation, ongoing regulatory requirements, changing market conditions, and the continued need to replace aging vehicles and equipment. These factors have materially increased the cost of providing reliable, high-quality sanitation services and underscore the importance of periodically evaluating the financial condition and revenue requirements of the sanitation service.

A significant cost driver for sanitation service continues to be compliance with California Senate Bill (SB) 1383, the Short-Lived Climate Pollutants Reduction Act. The City's ongoing implementation of SB 1383 requires expanded organics collection, recycling, public education, contamination monitoring, reporting, and other compliance activities necessary to satisfy state mandates. These continuing regulatory obligations have increased both the operating and administrative costs of providing sanitation services.

Sanitation service also continues to be affected by changes in recycling markets. Increased processing costs, more stringent contamination standards, and evolving market conditions have increased the cost of providing recycling services. While recycling market conditions have fluctuated over time, California's statutory recycling and diversion requirements require the City to continue providing comprehensive recycling services regardless of market conditions.

In addition, the City has experienced significant increases in the cost of organic material processing, landfill disposal, and transfer hauling services. At the time of the previous rate study, the City benefited from long-term contracts that provided stable pricing for these services. As those contracts have expired and been competitively rebid, the City has experienced substantial cost increases reflecting current market conditions. Since completion of the previous rate study, the cost of organic material processing has increased by approximately 53 percent, transfer hauling costs have increased by approximately 79 percent, and landfill disposal rates have increased by approximately 33 percent. These increases are not unique to the City but reflect broader changes affecting the solid waste industry, including increasing regional demand, limited processing and disposal capacity, evolving regulatory requirements, and rising operating costs. As a result, industry-specific costs have significantly outpaced general inflation, materially increasing the cost of providing sanitation services and highlighting the need to periodically reevaluate sanitation rates to ensure the long-term financial sustainability of the service.

The sanitation service enterprise also relies on specialized collection vehicles and equipment to provide reliable service throughout the community. As these assets reach the end of their useful lives, the City must continue investing in their replacement to maintain safe, reliable, and efficient operations. The City's long-term vehicle and equipment replacement program also incorporates the transition to zero-emission refuse collection vehicles and the installation of associated electric vehicle (EV) charging infrastructure to comply with evolving state regulations. These fleet replacement and electrification initiatives represent a substantial long-term capital investment that has been incorporated into the financial planning for the sanitation service.

This study evaluates the financial condition of the sanitation service enterprise, develops a comprehensive 5-year financial plan, and recommends revenue adjustments designed to provide sufficient revenues to support ongoing operations, maintain prudent operating and capital reserves, fund anticipated capital and fleet replacement needs, and preserve the long-term financial sustainability of the sanitation service.

### 1.1.2 Rate Study Background

The City is committed to providing reliable, efficient, and environmentally responsible sanitation services while ensuring that sufficient financial resources are available to support ongoing operations and maintenance, regulatory compliance, reserve funding, and the continued replacement of vehicles and equipment necessary to provide sanitation services. To support these objectives, the City periodically evaluates the financial condition of its sanitation service and updates sanitation customer rates as necessary to ensure adequate revenues are available to meet current and future service needs.

As part of this effort, the City retained Willdan to conduct a comprehensive sanitation rate study. The study evaluated the financial condition of the sanitation service enterprise, developed a 5-year financial plan, analyzed projected revenues and expenditures, and assessed the adequacy of existing sanitation rates to meet the financial needs of the sanitation service. Based on the results of the analysis, recommendations were developed to ensure the long-term financial sustainability of the sanitation service enterprise while continuing to provide reliable, high-quality services to the community.

The primary objectives of the rate study include:

- Develop a 5-year financial plan to support the long-term financial sustainability of the sanitation service enterprise.
- Evaluate the adequacy of existing sanitation rates to recover the projected costs of operating, maintaining, and administering sanitation services, including regulatory compliance, vehicle and equipment replacement, and other capital needs.

- Develop recommended sanitation revenue adjustments that provide sufficient revenues to fund operating and maintenance costs, capital replacement, reserve funding, and other utility-related expenditures.
- Maintain consistency with generally accepted utility ratemaking principles and industry best practices.
- Develop sanitation rates that comply with the substantive and procedural requirements of Proposition 218 (Prop 218).
- Maintain the City's existing rate structure while ensuring it remains understandable, administratively efficient, consistent with Prop 218 cost-of-service principles, and capable of generating sufficient revenues to meet the sanitation service revenue requirements.

## 1.2 Overview of the Rate Study Process

The purpose of the sanitation rate study is to evaluate the financial condition of the City's sanitation service and determine whether existing sanitation rates will generate sufficient revenues to meet the revenue requirements for sanitation service over the 5-year planning period. The study includes the development of a comprehensive financial plan, evaluation of projected revenues and expenditures, and development of recommended sanitation revenue adjustments necessary to maintain the long-term financial sustainability of the sanitation utility. In accordance with Prop 218, revenues generated from sanitation rates are used solely to support the sanitation utility.

The rate study consists of the following primary analyses:

1. **Financial Planning Analysis**: Development of a 5-year financial plan that projects the operating and maintenance costs, capital replacement needs, cash reserve funding requirements, and other utility-related expenditures. The financial plan provides the foundation for evaluating the long-term financial needs of sanitation services.
2. **Revenue Sufficiency Analysis:** Compares projected revenues generated under the existing sanitation rates to the projected revenue requirements identified in the financial plan. Based on this comparison, the analysis determines whether revenue adjustments are necessary to provide sufficient funding throughout the planning period.
3. **Cost-of-Service and Rate Design Analysis:** Develops recommended sanitation revenue adjustments that generate sufficient revenues to meet the projected revenue requirements of the sanitation service. The recommended rates are developed to be understandable, administratively efficient, and consistent with the substantive and procedural requirements of Prop 218.

**Financial Planning Analysis**

**Develops the 5-year financial plan and projects the utility's financial needs.**

**Revenue Sufficiency Analysis**

**Compares projected revenues to Revenue Requirements to identify funding needs.**

**Cost-of-Service & Rate Design Analysis**

**Develops rates to generate the revenues needed to meet the Revenue Requirements.**

Together, these analyses provide the basis for developing recommended sanitation rates that support the continued operation, maintenance, regulatory compliance, capital replacement, and long-term financial sustainability of the utility.

## 1.3 Summary of Proposed Rates

The analyses, findings, and recommendations presented in this Report were used to develop a 5-year financial plan and recommended sanitation and street sweeping rates for the City's sanitation service. The financial planning and revenue sufficiency analyses evaluated projected operating and maintenance costs, vehicle and equipment replacement needs, reserve funding requirements, and other utility-related expenditures over the 5-year planning period, to determine the level of revenue required to support the continued operation and long-term financial sustainability of the sanitation utility.

Based on the results of these analyses, the recommended revenue adjustments outlined in this Report were developed to generate sufficient revenues to satisfy the sanitation utility’s Revenue Requirements and maintain consistency with cost-of-service principles and utility best practices. The proposed sanitation and street sweeping rates are based on an assumed implementation date of January 1, 2027 (or such later date as may be determined by the City), with FY 2026/27 designated as the Test Year for purposes of this analysis.

The findings and recommendations were also used to develop projected operating results for the 5-year planning period from FY 2026/27 through FY 2030/31 (herein referred to as the "Projection Period"). The purpose of these projections is to demonstrate the financial capability of the sanitation service enterprise to support ongoing operations, vehicle and equipment replacement, reserve funding, and other expenditures throughout the Projection Period.

Due to the number of customer classifications and service levels, the detailed schedule of the proposed sanitation and street sweeping rates is provided in **Appendix A**. The financial projections and supporting analyses used to develop the recommended rates are presented in the subsequent sections of this Report.

# Section 2 – Revenue Sufficiency Analysis

## 2.1 Financial Planning Principles

The City's sanitation service operates as an enterprise activity and is intended to be financially self-supporting through the collection of sanitation and street sweeping rates and other utility-related revenues. As a result, sound financial planning is essential to ensure that sufficient revenues are available to support the ongoing operation and maintenance of the sanitation service, regulatory compliance, capital replacement, reserve funding, and other utility-related expenditures while maintaining appropriate reserve levels and long-term financial stability.

The development of a comprehensive financial plan provides the foundation for evaluating the adequacy of existing sanitation rates and determining whether revenue adjustments are necessary. While the specific financial needs of the sanitation service evolve over time, sound financial planning is generally guided by the following principles:

- Generate sufficient revenues to fund projected operating and maintenance costs, vehicle and equipment replacement needs, reserve funding requirements, and other utility-related expenditures.
- Maintain the long-term financial stability of the sanitation utility through prudent financial planning and periodic evaluation of its financial condition.
- Maintain adequate reserve levels to provide financial flexibility and stability.
- Develop sanitation and street sweeping rates that comply with the substantive and procedural requirements of Proposition 218.
- Maintain a rate structure that is understandable, administratively efficient, and capable of generating sufficient revenues to meet the revenue requirements of the sanitation enterprise.

These principles provide the framework for the financial planning, revenue sufficiency, and revenue adjustment analyses presented in this Report. Together, these analyses support the development of recommended sanitation and street sweeping rates that provide sufficient revenues to maintain reliable sanitation services and the long-term financial sustainability of the sanitation service.

## 2.2 Existing Rates

The City has established sanitation and street sweeping rates to recover the costs of providing solid waste collection, recycling, organics collection, and street sweeping services within the City's service area. The sanitation and street sweeping rates are approved by the City Council and are not subject to administrative review or approval by any other local or state agency. The City periodically reviews these rates to ensure sufficient revenues are available to fund operations and maintenance, regulatory compliance, vehicle and equipment replacement, reserve funding, and other utility-related expenditures.

The City's existing sanitation rates are based on customer classification and the level of service provided. Separate rates have been established for residential and commercial customers based on the type and level of collection service received. Separate street sweeping rates have also been established to recover the costs associated with providing street sweeping services. Together, these rates are intended to proportionately recover the costs of providing sanitation and street sweeping services while remaining understandable and administratively efficient.

As part of this study, the existing sanitation and street sweeping rate structures were evaluated to determine whether they continue to provide an appropriate and proportionate framework for recovering the projected revenue requirements for sanitation services. Based on the results of the analysis, it was determined that the existing rate structures remain appropriate and are therefore maintained as part of the recommended rates presented in this Report.

Due to the number of customer classifications and service levels, the detailed schedule of the City's existing sanitation and street sweeping rates is provided in **Appendix A**.

## 2.3 Revenue Sufficiency Process

The purpose of the revenue sufficiency analysis is to determine whether the City's existing sanitation and street sweeping rates will generate sufficient revenues to meet the annual expenditure requirements of the sanitation service utility over the 5-year planning period. In evaluating the adequacy of existing rates, the annual expenditures required to support sanitation services (herein referred to as the **"**Revenue Requirements**"**) are first developed. The analysis then compares projected revenues generated under the existing sanitation and street sweeping rates using the projected number of customer accounts to the Revenue Requirements to determine whether revenue adjustments are necessary.

The Revenue Requirements represent the annual funding necessary to support operating and maintenance expenditures, vehicle and equipment replacement expenditures, reserve funding, and other sanitation utility-related expenditures while maintaining the long-term financial sustainability of the sanitation utility. The Revenue Requirements are developed based on the following primary components:

- Operating Budget
- Vehicle and Equipment Replacement Program
- Gross and Net Revenue Requirements
- Cash Reserve Policies and Objectives

### 2.3.1 Budget

The revenue sufficiency analysis utilizes the City's Adopted Budget for FY 2026/27 (the "Budget") as the primary source of financial information for developing the gross revenue requirements over the 5-year Projection Period. The Budget provides the basis for estimating the sanitation service's operating and maintenance (O&M) expenses, non-operating expenses, and other expenditures used to develop the Revenue Requirements included in the financial plan.

The Budget, as prepared by the City, was provided to Willdan on a line-item basis and serves as the foundation for projecting revenue requirements for the Test Year and the remainder of the Projection Period. In developing the financial plan, expenditures were reviewed and categorized as either operating and maintenance (O&M) expenses or non-operating expenses. In addition, only recurring costs included in the Budget were projected throughout the planning period. One-time costs were identified and evaluated in consultation with City staff and excluded from future projections, where appropriate. Recurring annual costs were escalated using appropriate cost indexes or escalation factors based on discussions with City staff and an analysis of the City's historical expenditure trends.

Operating and maintenance expenses primarily include the ongoing costs required to manage and operate the sanitation utility on a day-to-day basis while maintaining a dependable level of service. These costs generally reflect the annual expenditures necessary to provide solid waste collection, recycling, organics collection, and street sweeping services. Non-operating expenses include such items as capital outlay, transfers, and other capital-related expenditures.

The Budget also identifies revenues received from sources other than sanitation and street sweeping rates, including interest earnings and miscellaneous utility-related revenues. These revenues are applied to the gross revenue requirements to determine the net revenue requirements, thereby reducing the amount of revenue that must be recovered through sanitation and street sweeping rates.

### 2.3.2 Vehicle and Equipment Replacement Program

The City's sanitation utility requires ongoing investment in the replacement of vehicles and equipment necessary to provide reliable, efficient, and environmentally responsible services. As part of its annual budget and financial planning process, the City identifies and prioritizes vehicle and equipment replacement needs, to ensure the continued, reliable operation of the sanitation enterprise. The replacement program includes refuse collection vehicles, other specialized equipment, and the transition to zero-emission collection vehicles and associated electric vehicle (EV) charging infrastructure required to support future operations.

The projected vehicle and equipment replacement expenditures incorporated into the financial plan were developed based on information provided by the City regarding anticipated replacement needs, timing, and estimated funding requirements over the Projection Period. These projected capital expenditures, together with operating and maintenance (O&M) expenses and other non-operating expenditures, were incorporated into the development of the gross Revenue Requirements. The anticipated vehicle and equipment replacement expenditures incorporated into the financial plan are summarized in **Table 1**. Additional details regarding the anticipated vehicle and equipment replacement program and projected funding requirements are provided in **Appendix B**.

## Table 1 – Anticipated Vehicle & Equipment Replacement Program

| Description | Funding Source | Projected For Fiscal Year Ending June 30 | | | | | Total |
|---|---|---|---|---|---|---|---|
| | | 2027 | 2028 | 2029 | 2030 | 2031 | |
| **Vehicle & Equipment Replacement Program** | | | | | | | |
| **Collection** | | | | | | | |
| 40726 (Automated) | Cash | $ - | $ - | $ - | $ - | $ - | $ - |
| 41426 (Automated) | Cash | - | - | - | - | - | - |
| 40316 (Automated) | Cash | - | - | - | - | - | - |
| 40516 (Automated) | Cash | - | - | - | - | - | - |
| 40617 (Automated) | Cash | 560,000 | - | - | - | - | 560,000 |
| 40917 (Automated) | Cash | 560,000 | - | - | - | - | 560,000 |
| 40820 (Automated) | Cash | - | - | - | 629,924 | - | 629,924 |
| 40426 (Automated) | Cash | - | - | - | - | - | - |
| 40223 (Front-Loader) | Cash | - | - | - | - | - | - |
| 41116 (Front-Loader) | Cash | - | - | - | 517,437 | - | 517,437 |
| 41019 (Front-Loader) | Cash | - | - | - | 517,437 | - | 517,437 |
| 41323 (Front-Loader) | Cash | - | - | - | - | - | - |
| 43021 (Roll-Off) | Cash | - | - | - | - | - | - |
| 40107 (Roll-Off) | Cash | - | - | - | - | - | - |
| **Support** | | | | | | | |
| 310 (Backhoe) | Cash | $ - | $ - | $ - | $ - | $ - | $ - |
| 382 (F450 Flatbed) | Cash | - | - | - | - | - | - |
| 387 (F450 Bin Handler) | Cash | 135,200 | - | - | - | - | 135,200 |
| 25419 (Ford F-350) | Cash | - | - | - | 174,001 | - | 174,001 |
| 38819 (450Bin Handler) | Cash | - | - | - | 141,376 | - | 141,376 |
| 329 (Forklift) | Cash | - | - | - | - | - | - |
| 282 (Colorado - Valet) | Cash | - | - | - | - | - | - |
| 25616 (Chevy 1500) | Cash | - | - | 68,974 | - | - | 68,974 |
| 38919 (Pack Rat) | Cash | - | - | 220,667 | - | - | 220,667 |
| 37116 Chevy 1500 | Cash | 59,740 | - | - | - | - | 59,740 |
| EVCharging Capital Investment | Cash | - | - | - | - | 746,000 | 746,000 |
| **Total Sanitation Improvements** | | **$ 1,314,940** | **$ -** | **$ 289,641** | **$ 1,980,175** | **$ 746,000** | **$ 4,330,756** |

The selection of an appropriate funding strategy for vehicle and equipment replacement is an important financial planning consideration. Capital and equipment expenditures may be funded on a cash basis using current revenues and accumulated reserves (commonly referred to as "pay-as-you-go" or PAYGO financing), through the issuance of debt, or through a combination of both. The appropriate funding strategy depends on the nature, timing, and cost of the planned capital expenditures, as well as the City's long-term financial objectives and policies.

The City currently utilizes a pay-as-you-go funding approach for its vehicle and equipment replacement program. Accordingly, the financial plan developed as part of this study does not assume the issuance of new debt during the Projection Period. Instead, projected replacement expenditures are funded through sanitation revenues and available reserves, consistent with the City's current fiscal management practices. These funding requirements have been incorporated into the gross Revenue Requirements and the financial plan used to evaluate the adequacy of the existing sanitation and street sweeping rates.

### 2.3.3 Gross and Net Revenue Requirement

The proposed sanitation and street sweeping rates presented in this Report are based on an assumed implementation date of January 1, 2027, with FY 2026/27 designated as the Test Year. The gross Revenue Requirements for the Test Year were developed using the City's Budget, anticipated vehicle and equipment replacement expenditures, reserve funding requirements, and other projected non-operating expenditures. The gross Revenue Requirements represent the total annual funding necessary to support the operation and long-term financial sustainability of the sanitation service.

The net Revenue Requirements are determined by reducing the gross Revenue Requirements by projected revenues from sources other than user rates, such as interest earnings and other miscellaneous revenues. The resulting net Revenue Requirements represent the amount of funding required to support the sanitation service. The Test Year gross and net Revenue Requirements are summarized in **Table 2**.

**Table 2 – Test Year Revenue Requirements – FY 2027**

| Description | Total |
|---|---|
| Total O&M | $ 10,345,306 |
| Debt Service | - |
| Other Expenditures & Transfers | 47,971 |
| **Gross Revenue Requirement** | **$ 10,393,277** |
| Less Other Revenues | (103,000) |
| **Net Revenue Requirement** | **$ 10,290,277** |

The Revenue Requirements developed for the Test Year serve as the foundation and baseline for the financial plan over the Projection Period, with future year requirements reflecting changes in operating costs, vehicle and equipment replacement expenditures, and reserve funding requirements. The financial plan assumes that the Revenue Requirements will be funded primarily through annual revenue adjustments, supplemented by the strategic use of available cash reserves during the early years of the Projection Period to support planned operations, capital expenditures, and the transition to full revenue recovery. The Revenue Requirements for the sanitation service over the entire Projection Period are presented in **Table 3**.

**Table 3 – Revenue Requirements for the Projection Period**

| Description | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|
| | 2027 | 2028 | 2029 | 2030 | 2031 |
| Total O&M | $ 10,345,306 | $ 10,292,100 | $ 10,669,428 | $ 11,061,501 | $ 11,468,932 |
| Debt Service | - | - | - | - | - |
| Other Expenditures & Transfers | 47,971 | 47,971 | 49,410 | 50,892 | 52,419 |
| **Gross Revenue Requirement** | **$ 10,393,277** | **$ 10,340,071** | **$ 10,718,838** | **$ 11,112,393** | **$ 11,521,351** |
| Less Other Revenues | (103,000) | (103,000) | (103,000) | (103,000) | (103,000) |
| **Net Revenue Requirement** | **$ 10,290,277** | **$ 10,237,071** | **$ 10,615,838** | **$ 11,009,393** | **$ 11,418,351** |

## 2.4 Customer Accounts

The revenue sufficiency analysis relies on an evaluation of the City's existing customer accounts to develop the financial projections presented in this Report. Customer account information provided by the City was reviewed to establish the existing customer base and develop projected revenues under both the existing and proposed sanitation and street sweeping rates.

The customer account analysis focuses on the residential, non-residential, and commercial customers that receive sanitation services from the City. These customer accounts represent the primary source of revenue to offset the cost of sanitation services and form the basis for projecting revenues throughout the Projection Period.

### 2.4.1 Customer Account Analysis

Detailed customer account information was provided by City staff for each customer classification. The data included the number of customer accounts by customer classification and was reviewed to verify the existing customer base used in the financial projections.

For purposes of this study, no customer account growth was assumed during the Projection Period. Accordingly, projected revenues are based on the existing customer accounts and the recommended revenue adjustments. The existing customer accounts utilized in the financial projections are summarized in **Table 4**.

**Table 4 – Existing Customer Accounts**

| Customer Type | Sanitation | Street Sweeping |
|---|---:|---:|
| Single Family Residential | 8,545 | 8,597 |
| Multi-Family Complex | 227 | 220 |
| Commercial | 368 | 404 |
| **Total** | **9,140** | **9,221** |

## 2.5 Financial Projections Under Existing Rates

The projected revenues under the City's existing sanitation and street sweeping rates were compared to the projected revenue requirements over the Projection Period to evaluate the financial adequacy of the existing sanitation and street sweeping rates and determine whether revenue adjustments are necessary. The projected financial results under the existing rates are summarized in **Table 5**.

Based on this analysis, projected revenues generated under the sanitation and street sweeping rates would be insufficient to fully fund the projected Revenue Requirements throughout the Projection Period. While the sanitation service currently maintains adequate operating reserves, projected operating expenditures and vehicle and equipment replacement needs are expected to outpace revenues that would be generated under the existing rates. As a result, operating deficits are projected to reduce available reserves over time, indicating that revenue adjustments are necessary to maintain the long-term financial sustainability of the sanitation service.

The City's financial plan incorporates the reserve targets established by the City's Reserve Policy to support the long-term financial stability of the sanitation utility. In accordance with the policy, the financial plan assumes an operating reserve target equivalent to 15 percent of annual operating expenditures (approximately 60 days cash on hand) to provide adequate working capital, maintain cash flow stability, address temporary revenue fluctuations, and respond to unanticipated operational needs. The beginning fund balance used in the financial planning analysis is provided in **Appendix C**. The projected financial results under the existing rates are presented in **Table 5** and provide the basis for the financial planning analysis presented in **Section 3**.

## Table 5 – Financial Projections Under Existing Rates

| Description | Existing Rates | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|
| | | 2027 | 2028 | 2029 | 2030 | 2031 |
| **Revenues:** | | | | | | |
| Sanitation Service Charges | $ 8,662,080 | $ 8,662,080 | $ 8,662,080 | $ 8,662,080 | $ 8,662,080 | $ 8,662,080 |
| Other Revenues | 103,000 | 103,000 | 103,000 | 103,000 | 103,000 | 103,000 |
| **Total Revenues** | **$8,765,080** | **$8,765,080** | **$8,765,080** | **$ 8,765,080** | **$ 8,765,080** | **$ 8,765,080** |
| O&M Expenses | (8,726,315) | (10,345,306) | (10,292,100) | (10,669,428) | (11,061,501) | (11,468,932) |
| **Net Income For Debt** | **$ 38,765** | **$ (1,580,226)** | **$ (1,527,020)** | **$ (1,904,348)** | **$ (2,296,421)** | **$ (2,703,852)** |
| | | | | | | |
| **Debt Service:** | | | | | | |
| Existing Debt | $ - | $ - | $ - | $ - | $ - | $ - |
| New Debt | - | - | - | - | - | - |
| **Total Debt Service** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | |
| **Net Results of Operations** | **$ 38,765** | **$ (1,580,226)** | **$ (1,527,020)** | **$ (1,904,348)** | **$ (2,296,421)** | **$ (2,703,852)** |
| | | | | | | |
| **Other Expenditures & Transfers:** | | | | | | |
| Capital Outlay | $ (215,971) | $ (47,971) | $ (47,971) | $ (47,971) | $ (49,410) | $ (50,892) |
| Transfers In | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - |
| **Total Other Expenditures & Transfers** | **$ (215,971)** | **$ (47,971)** | **$ (47,971)** | **$ (47,971)** | **$ (49,410)** | **$ (50,892)** |
| | | | | | | |
| **Net Results** | **$ (177,206)** | **$ (1,628,197)** | **$ (1,574,991)** | **$ (1,952,319)** | **$ (2,345,831)** | **$ (2,754,744)** |
| | | | | | | |
| **Reserve Fund Balance Activity:** | | | | | | |
| **Operating Fund** | | | | | | |
| Beginning Fund Balance | $ 6,032,042 | $ 1,434,463 | $ 1,700,598 | $ 125,607 | $ 0 | $ 0 |
| Deposit/(Withdrawal) from Operations | (177,206) | (1,628,197) | (1,574,991) | (1,953,758) | (2,347,313) | (2,756,271) |
| Deposit/(Withdrawal) from/(to) Capital Fund | (4,420,373) | 1,894,333 | - | 1,828,151 | 2,347,313 | 2,756,271 |
| **Total Operating Fund Balance** | **$ 1,434,463** | **$ 1,700,598** | **$ 125,607** | **$ -** | **$ -** | **$ -** |
| **Days Cash on Hand** | **60** | **60** | **4** | **0** | **0** | **0** |
| | | | | | | |
| **Capital Fund** | | | | | | |
| Beginning Fund Balance | $ - | $ 4,420,373 | $ 1,211,101 | $ 1,211,101 | $ (906,691) | $ (5,234,179) |
| Net Transfers In/(Out) From Operating Fund | 4,420,373 | (1,894,333) | - | (1,828,151) | (2,347,313) | (2,756,271) |
| Cash Funded Capital Projects | - | (1,314,940) | - | (289,641) | (1,980,175) | (746,000) |
| **Total Capital Fund Balance** | **$ 4,420,373** | **$ 1,211,101** | **$ 1,211,101** | **$ (906,691)** | **$ (5,234,179)** | **$ (8,736,450)** |
| | | | | | | |
| **Total Fund Balance** | **$ 5,854,836** | **$ 2,911,699** | **$ 1,336,708** | **$ (906,691)** | **$ (5,234,179)** | **$ (8,736,450)** |

The analysis presented in this section demonstrates that the City's existing rates are not sufficient to fully fund the projected Revenue Requirements throughout the Projection Period. Accordingly, the following section presents the financial planning analysis used to evaluate alternative revenue adjustment scenarios and develop a recommended financial plan that supports the long-term financial sustainability of the sanitation service.

# Section 3 – Financial Planning Analysis

## 3.1 General

The financial plan developed as part of this study provides the framework for evaluating the long-term financial sustainability of the City's sanitation service enterprise over the 5-year Projection Period. The financial plan incorporates projected operating and maintenance (O&M) expenditures, vehicle and equipment replacement funding requirements, reserve funding targets, anticipated non-rate revenues, and other financial assumptions into the determination of the Revenue Requirement, to evaluate the adequacy of existing sanitation and street sweeping rates to fund the sanitation utility, and develop recommended revenue adjustments based on that analysis.

The financial planning assumptions were developed using the City's adopted Budget, historical financial and operational information, anticipated vehicle and equipment replacement needs, and discussions with City staff regarding future operating conditions and financial objectives. Where appropriate, recurring revenues and expenditures were escalated using suitable cost indexes, historical trends, and other known or anticipated changes expected to occur during the Projection Period.

The financial plan is intended to provide sufficient revenues to fund projected operating expenditures, vehicle and equipment replacement expenditures, and reserve funding requirements while maintaining the reserve targets established by the City's Reserve Policy. Consistent with the City's current financial management practices, the financial plan assumes a pay-as-you-go funding approach for the Vehicle and Equipment Replacement Program, whereby replacement expenditures are funded through sanitation revenues and available reserves rather than the issuance of new debt.

The principal financial planning assumptions used in developing the financial plan are summarized in **Table 6**.

**Table 6 – Financial Planning Assumptions**

| Description | Basis / Assumption |
|---|---|
| Test Year | FY 2026/27 |
| Projection Period | FY 2026/27 – FY 2030/31 |
| Proposed Rate Implementation | January 1, 2027 |
| Operating Reserve Target | 60 Days Cash on Hand (City Reserve Policy) |
| Minimum Capital Reserve Target | $250,000 |
| Capital Funding | Cash Funded (PAYGO) |
| Labor Escalation | 5.0% annually |
| Non-Labor O&M Escalation | 3.0% annually |
| Capital Cost Escalation | No escalation assumed |
| Customer Growth | No customer growth assumed |

The financial planning assumptions summarized above form the basis for evaluating the revenue adjustment scenarios and developing the recommended financial plan presented in the following sections.

## 3.2 Revenue Adjustment Scenarios

One objective of the financial planning analysis was to evaluate alternative revenue adjustment scenarios that would generate sufficient revenue to meet the projected revenue requirements of the sanitation utility throughout the Projection Period. Multiple revenue adjustment scenarios were developed and evaluated in collaboration with City staff to assess the financial impacts of different adjustment strategies on the sanitation service's operating results, reserve balances, and long-term financial sustainability.

As discussed previously, projected operating expenditures and vehicle and equipment replacement expenditures are expected to outpace revenues generated under the existing sanitation and street sweeping rates, resulting in operating deficits that would gradually reduce available reserves over the Projection Period if no revenue adjustments were implemented. However, because the sanitation service currently maintains adequate reserve balances, the primary objective of the revenue adjustment scenarios was not to address an immediate funding shortfall, but rather to evaluate alternative approaches for restoring long-term revenue sufficiency while minimizing customer impacts.

The revenue adjustment scenarios were developed to balance several financial planning objectives, including providing sufficient funding for operating and maintenance (O&M) expenditures, Vehicle and Equipment Replacement Program, and maintaining the reserve targets established by the City's Reserve Policy, while avoiding unnecessarily large or abrupt rate increases. The evaluation of each scenario also considered the timing and magnitude of annual revenue adjustments, projected fund balances, and the long-term financial condition of the sanitation service.

Based on the evaluation of the alternative scenarios and discussions with City staff, a preferred financial plan was selected that best achieves the City's financial planning objectives. The recommended revenue adjustments are summarized in **Table 7**.

**Table 7 – Revenue Adjustment Scenarios**

| Fiscal Year | Revenue Adjustment |
|---|---|
| FY 2026/27 | 10.00% |
| FY 2027/28 | 10.00% |
| FY 2028/29 | 10.00% |
| FY 2029/30 | 8.00% |
| FY 2030/31 | 8.00% |

The recommended revenue adjustments are projected to provide sufficient revenues to meet the projected Revenue Requirements while maintaining the reserve targets established by the City's Reserve Policy throughout the Projection Period. The selected financial plan serves as the basis for the projected financial results and proposed sanitation and street sweeping rates presented in the following sections.

## 3.3 Summary of Projected Operating Results

Based on the financial planning analysis and evaluation of alternative revenue adjustment scenarios, a recommended financial plan was developed for the sanitation utility over the Projection Period. The recommended financial plan incorporates the proposed revenue adjustments together with projected operating and maintenance (O&M) expenditures, vehicle and equipment replacement funding requirements, reserve funding targets established by the City's Reserve Policy, and anticipated non-rate revenues.

The recommended financial plan is summarized in a 5-year pro forma statement that projects the financial condition of the sanitation utility throughout the Projection Period. The pro forma includes projected revenues, expenditures, vehicle and equipment replacement funding requirements, and reserve funding, and demonstrates the projected operating results under the recommended financial plan.

The recommended 5-year financial plan is summarized in **Table 8**. Detailed annual budget projections supporting the recommended financial plan are provided in **Appendix D**. The projected operating results for the sanitation service throughout the Projection Period are provided in **Appendix E**.

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## Table 8 – Projected Operating Results

| Description | Existing Rates | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|
| | | 2027 | 2028 | 2029 | 2030 | 2031 |
| **Revenues:** | | | | | | |
| Sanitation Service Charges | $ 8,662,080 | $ 9,095,184 | $10,004,703 | $ 11,005,174 | $ 11,885,588 | $ 12,836,433 |
| Other Revenues | 103,000 | 103,000 | 103,000 | 103,000 | 103,000 | 103,000 |
| **Total Revenues** | **$ 8,765,080** | **$ 9,198,184** | **$10,107,703** | **$ 11,108,174** | **$ 11,988,588** | **$12,939,433** |
| O&M Expenses | (8,726,315) | (10,345,306) | (10,292,100) | (10,669,428) | (11,061,501) | (11,468,932) |
| **Net Income For Debt** | **$ 38,765** | **$ (1,147,122)** | **$ (184,397)** | **$ 438,746** | **$ 927,087** | **$ 1,470,501** |
| | | | | | | |
| **Debt Service:** | | | | | | |
| Existing Debt | $ - | $ - | $ - | $ - | $ - | $ - |
| New Debt | - | - | - | - | - | - |
| **Total Debt Service** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | | |
| **Net Results of Operations** | **$ 38,765** | **$ (1,147,122)** | **$ (184,397)** | **$ 438,746** | **$ 927,087** | **$ 1,470,501** |
| | | | | | | |
| **Other Expenditures & Transfers:** | | | | | | |
| Capital Outlay | $ (215,971) | $ (47,971) | $ (47,971) | $ (49,410) | $ (50,892) | $ (52,419) |
| Transfers In | - | - | - | - | - | - |
| Transfers Out | - | - | - | - | - | - |
| **Total Other Expenditures & Transfers** | **$ (215,971)** | **$ (47,971)** | **$ (47,971)** | **$ (49,410)** | **$ (50,892)** | **$ (52,419)** |
| | | | | | | |
| **Net Results** | **$ (177,206)** | **$ (1,195,093)** | **$ (232,368)** | **$ 389,336** | **$ 876,195** | **$ 1,418,082** |
| | | | | | | |
| **Reserve Fund Balance Activity:** | | | | | | |
| **Operating Fund** | | | | | | |
| Beginning Fund Balance | $ 6,032,042 | $ 1,434,463 | $ 1,700,598 | $ 1,691,852 | $ 1,753,879 | $ 1,818,329 |
| Deposit/(Withdrawal) from Operations | (177,206) | (1,195,093) | (232,368) | 389,336 | 876,195 | 1,418,082 |
| Deposit/(Withdrawal) from/(to) Capital Fund | (4,420,373) | 1,461,228 | 223,622 | (327,310) | (811,745) | (1,351,107) |
| **Total Operating Fund Balance** | **$ 1,434,463** | **$ 1,700,598** | **$ 1,691,852** | **$ 1,753,879** | **$ 1,818,329** | **$ 1,885,304** |
| **Days Cash on Hand** | **60** | **60** | **60** | **60** | **60** | **60** |
| | | | | | | |
| **Capital Fund** | | | | | | |
| Beginning Fund Balance | $ - | $ 4,420,373 | $ 1,644,205 | $ 1,420,583 | $ 1,458,252 | $ 289,822 |
| Net Transfers In/(Out) From Operating Fund | 4,420,373 | (1,461,228) | (223,622) | 327,310 | 811,745 | 1,351,107 |
| Cash Funded Capital Projects | - | (1,314,940) | - | (289,641) | (1,980,175) | (746,000) |
| **Total Capital Fund Balance** | **$ 4,420,373** | **$ 1,644,205** | **$ 1,420,583** | **$ 1,458,252** | **$ 289,822** | **$ 894,929** |
| | | | | | | |
| **Total Fund Balance** | **$ 5,854,836** | **$ 3,344,803** | **$ 3,112,435** | **$ 3,212,130** | **$ 2,108,150** | **$ 2,780,233** |

The projected operating results demonstrate that the recommended financial plan provides sufficient revenues to fund projected operating expenditures, vehicle and equipment replacement expenditures, and reserve funding requirements while maintaining the reserve targets established by the City's Reserve Policy throughout the Projection Period. The proposed sanitation and street sweeping rates necessary to implement the recommended financial plan are presented in the following section.

# Section 4 – Rate Design Analysis

## 4.1 General

The final step in the rate study process is the development of sanitation and street sweeping rates that generate sufficient revenues to implement the recommended financial plan. The proposed rates are designed to recover the projected Revenue Requirements identified through the financial planning analysis while maintaining consistency with the City's existing rate structures and the guiding principles established for this study.

The City currently recovers the cost of providing sanitation and street sweeping services through separate customer rates based on customer classification and the level of service (i.e., container type, waste type, and frequency of pickup) provided. There have been no substantive changes to the manner of service provision, usage of varying container sizes and/or frequency of service, or in the cost structure for the sanitation utility, and since the City is built out, no measurable change has occurred to the composition of the customer base. As such, since the existing rate structures are functioning effectively and continue to reasonably recover the cost of providing these services in proportion to the service demands of the different customer types and classes, no modifications to the overall rate structures are recommended as part of this study. Instead, the proposed rates reflect adjustments to the existing rates necessary to proportionately generate the revenues identified in the recommended financial plan.

The proposed sanitation and street sweeping rates were developed to recover the revenue requirements over the Projection Period in a manner that is proportionate, understandable, administratively practical, and consistent with the substantive requirements of Proposition 218. The resulting revenue adjustments are intended to provide sufficient funding for ongoing operations and maintenance, vehicle and equipment replacement, reserve funding, and support the long-term financial sustainability of the sanitation service.

The proposed sanitation and street sweeping rates and the resulting customer bill impacts are presented in the following sections.

## 4.2 Existing Rate Structure

The City's existing sanitation rates are based on customer classification and the level of service provided. Separate rates have been established for residential and commercial customers based on the type and level of collection service received. In addition, the City has established separate street sweeping rates to recover the costs associated with providing street sweeping services.

As discussed previously, the existing rate structures are functioning effectively and continue to reasonably and proportionately recover the costs of providing sanitation and street sweeping services. Accordingly, this study recommends maintaining the existing rate structures. The proposed sanitation and street sweeping rates reflect adjustments to the existing rates necessary to generate the revenues identified in the recommended financial plan.

Due to the number of customer classifications and service levels, the detailed schedule of the City's existing sanitation and street sweeping rates is provided in **Appendix A**.

## 4.3 Cost-of-Service Principles

In developing the proposed sanitation and street sweeping rates, consideration was given to the manner in which the costs of providing sanitation services are recovered from the various customer classes. The City's existing rate structure recovers the costs of providing solid waste collection, recycling, organics collection, and street sweeping services through separate rates based on customer classification and the level of service provided.

As part of this study, the City's existing rate structures were reviewed to evaluate their continued appropriateness for recovering the costs of providing sanitation and street sweeping services. Based on this review, it was determined that the existing rate structures continue to reasonably allocate costs among customer classes and remain proportionate, understandable, and administratively efficient. Accordingly, no modifications to the overall rate structures are recommended as part of this study.

The proposed sanitation and street sweeping rates maintain the City's existing rate structure while updating the rates necessary to recover the projected Revenue Requirements identified through the financial planning analysis. The resulting rates provide a practical, proportionate, and administratively efficient method of recovering the costs associated with providing sanitation services and are consistent with the substantive requirements of Proposition 218.

## 4.4 Proposed Monthly Sanitation Rates

The proposed sanitation and street sweeping rates were developed to generate the revenues necessary to implement the recommended financial plan presented in **Section 3**. The proposed rates maintain the cost-of-service underpinning of the City's existing rate structures while adjusting the rate levels necessary to recover projected operating and maintenance (O&M) expenditures, vehicle and equipment replacement funding requirements, and reserve funding targets established by the City's Reserve Policy.

The proposed sanitation and street sweeping rates are based on the recommended annual revenue adjustments and are designed to provide sufficient revenues to support the long-term financial sustainability of the sanitation service throughout the Projection Period. The proposed rates also maintain consistency with the guiding principles established for this study, including proportionality, administrative simplicity, and compliance with the substantive requirements of Prop 218. Due to the number of customer classifications and service levels, the detailed schedule of the proposed sanitation and street sweeping rates is provided in **Appendix F**.

The projected rates presented for periods beyond the Test Year are intended for long-term financial planning purposes and illustrate the estimated annual revenue adjustments necessary to meet the projected financial needs of the sanitation utility throughout the Projection Period. The projected rates are based on the customer, expenditure, revenue, and financial planning assumptions incorporated into this study.

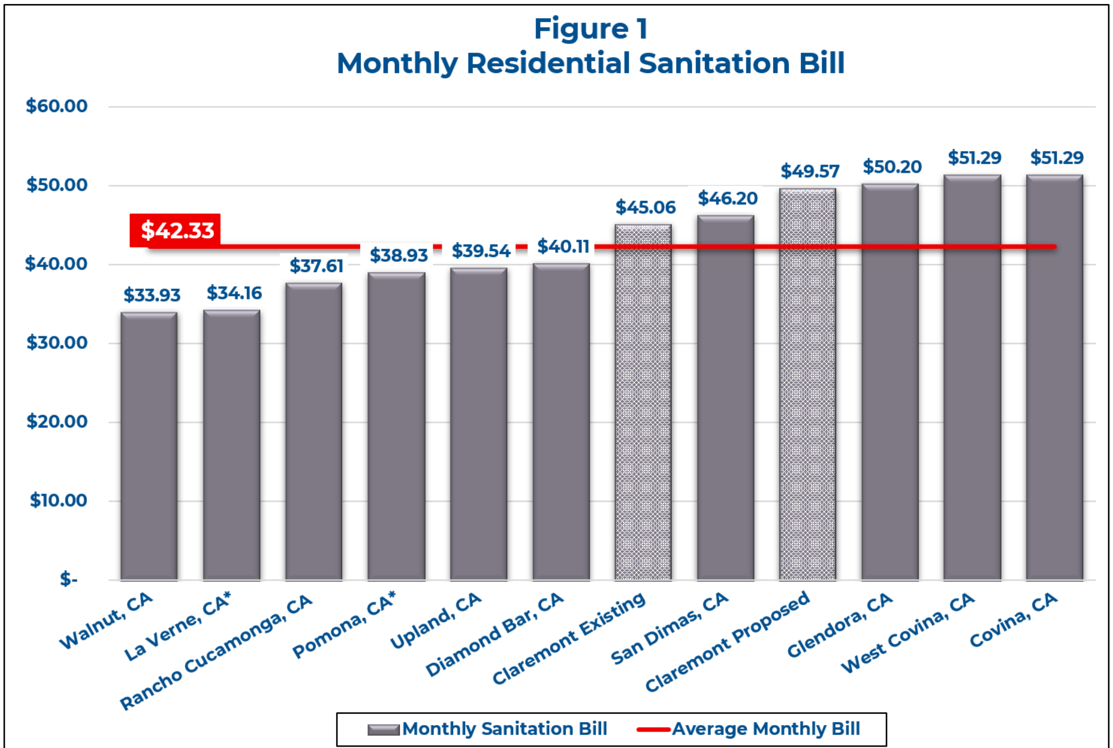
Because the projected operating results are dependent upon numerous assumptions, actual financial results may differ from those presented herein. To the extent that actual customer accounts, operating costs, vehicle and equipment replacement needs, or other financial conditions differ from the assumptions used in this analysis, future revenue adjustments may be required to maintain the long-term financial sustainability of the sanitation enterprise. The financial projections and supporting analyses used to develop the recommended rates are presented in the subsequent sections of this Report.

## 4.5 Rate Comparison with Other Utilities

To provide additional context regarding the proposed sanitation rates, the analysis includes a comparison of the City's existing and proposed rates relative to those of neighboring agencies located within the same region. The comparison is intended to provide a general indication of how the City's sanitation rates compare to those of other service providers but does not evaluate differences in service levels, collection programs, operational practices, regulatory requirements, or rate structures.

The analysis compares the monthly sanitation rates for a typical single-family residential customer under the City's existing and proposed rates with those of neighboring agencies. In addition, the analysis compares the monthly sanitation rates for a representative commercial customer. The comparison is based on the most recently available rate information for the comparison agencies at the time this study was prepared and excludes local taxes, franchise fees, regulatory fees, and other utility-specific charges or adjustments. A comparison of monthly sanitation bills for a typical single-family residential customer is illustrated in **Figure 1**.

**Figure 1 – Neighboring Utility Comparison – Monthly Residential Sanitation Bill**




Notes:
*The sanitation bill assumes a single-family residential customer with a 96-gallon trash cart.

While Claremont's proposed residential sanitation rates are generally comparable to those of neighboring agencies, sanitation rate structures vary among jurisdictions. Some agencies recover a greater share of costs through commercial rates or allocate a larger share of overhead and other common costs to commercial customers, which can result in comparatively lower residential rates.

A comparison of monthly sanitation bills for a representative commercial customer is provided in **Table 9** and illustrated in **Figure 2**. The comparison is based on a representative commercial customer receiving 3-yard trash service, 4-yard recycling service, and 64-gallon organics service, or the closest comparable level of service provided by each agency. As shown, Claremont's proposed commercial sanitation rates are the lowest of the surveyed cities included in the comparison. Claremont's sanitation rates are structured to recover the cost of providing service to each customer class rather than relying on one customer class to offset the costs of another.

### Table 9 – Comparison of Monthly Commercial Sanitation Rates

| Rank | City | Commercial Sanitation Rates | | | |
|---|---|---|---|---|---|
| | | 3-Yard Trash | 4-Yard Recycling | 64-Gal Organics | Total |
| | | | | | |
| 1 | Covina, CA | $276.21 | $114.04 | $143.82 | $ 534.07 |
| 1 | West Covina, CA | $276.21 | $114.04 | $143.82 | $ 534.07 |
| 2 | Glendora, CA [1] | $368.82 | | $120.81 | $ 489.63 |
| 3 | Upland, CA | $211.07 | $169.16 | $73.49 | $ 453.72 |
| 4 | San Dimas, CA | $234.59 | $116.92 | $90.90 | $ 442.41 |
| 5 | Pomona, CA [2] | Bundled | | | $ 390.07 |
| 6 | Walnut, CA [1], [3] | $209.60 | | $157.88 | $ 367.48 |
| 7 | Rancho Cucamonga, CA [1] | $255.37 | | $46.13 | $ 301.50 |
| 8 | Diamond Bar, CA [4] | $151.77 | $75.88 | $40.29 | $ 267.94 |
| 9 | La Verne, CA [1] | $191.64 | | $73.35 | $ 264.99 |
| **10** | **Claremont Proposed** | **Bundled** | | | **$ 200.55** |
| **11** | **Claremont Existing** | **Bundled** | | | **$ 182.32** |

**Notes:**

[1] Rates are based on bundled service consisting of 3-yard trash and recycling bins.

[2] Rate is based on bundled service consisting of a 3-yard trash bin, a 96-gallon recycling bin, and a 64-gallon organics bin.

[3] The organics service is based on a 96-gallon organics bin.

[4] The rates consist of 3-yard trash and recycling bins and a 70-gallon organics bin.

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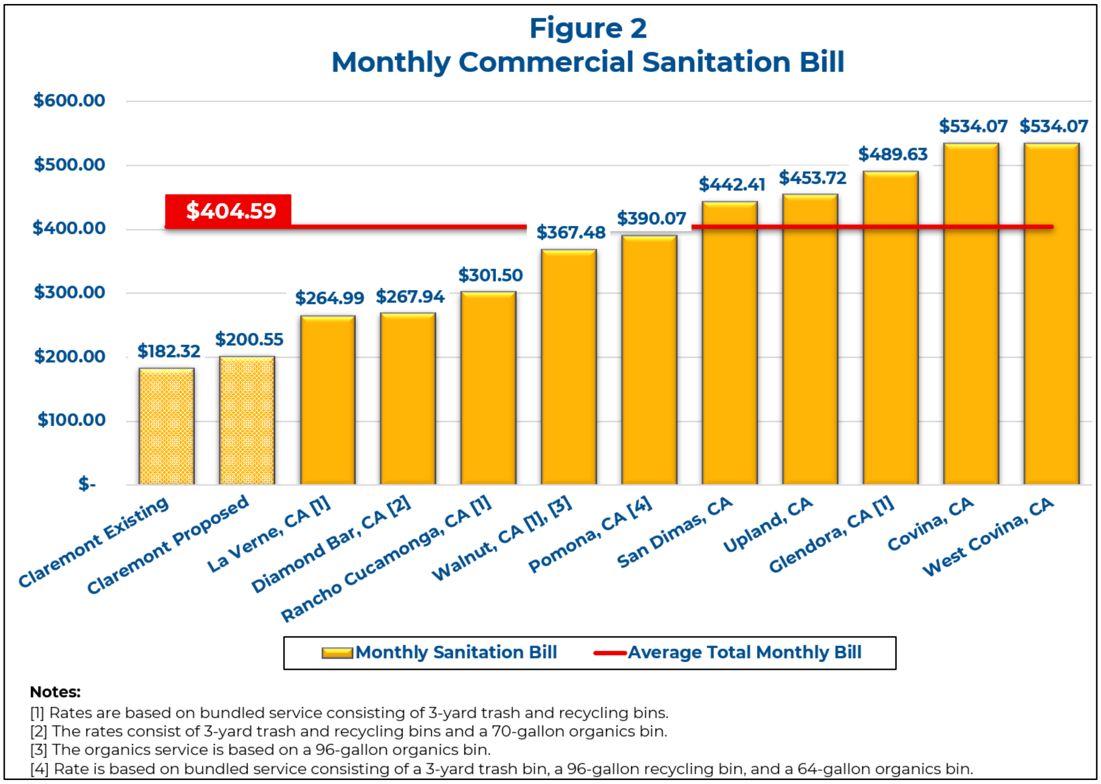
## Figure 2 – Neighboring Utility Comparison – Monthly Commercial Sanitation Bill




It should be noted that direct comparisons of sanitation rates among agencies should be made with the understanding that numerous factors may influence the level of rates and charges. Such factors include, but are not limited to:

- Scope and level of services provided, including refuse, recycling, organics collection, and street sweeping;
- Frequency of collection services and container sizes;
- Collection methods, routing efficiencies, and operational practices;
- Disposal, processing, and recycling costs, including organics processing requirements;
- Planned vehicle and equipment replacement programs and associated funding methods;
- General Fund transfers, administrative overhead allocations, or other interfund charges that may account for differences in the level of rates charged;
- Debt obligations and reserve funding requirements; and
- Historical funding from grants, developer contributions, or other non-rate revenue sources.

No analysis has been performed to evaluate the effect of these factors on the rates charged by the comparison agencies included in **Table 9** and **Figures 1 and 2**. Accordingly, the rate comparisons are intended to provide general regional context regarding sanitation rate levels and should not be interpreted as a direct comparison of operational efficiency or financial condition.

# Section 5 – Conclusions and Recommendations

## 5.1 Disclaimers

### 5.1.1 General Disclaimer

In the development of the proposed user rates and charges, certain historical reviews and analyses have been performed, together with the application of assumptions based on prudent financial, operational, and ratemaking relationships. The cost criteria and customer characteristics associated with general ratemaking procedures are representative of averages and are not intended as indicators of any individual customer.

In the preparation of the rate study, certain assumptions have been made with respect to conditions that may occur in the future. While it is believed that these assumptions are reasonable for the purpose of this rate study, they are dependent upon future events and actual conditions may differ from those assumed. In addition, the study has used and relied upon certain information that was provided by other parties not associated with Willdan. Such information includes, among other things, the City's audited financial statements, annual operating budgets, periodic reports, and other information and data provided by the City, its independent auditors, and other sources. While the sources are believed to be reliable, there has been no independent verification of the information, and no assurances are offered with respect thereto. To the extent that future conditions differ from those assumed herein or provided by others, the actual results may vary from those projected.

### 5.1.2 Municipal Advisory Disclaimer

Unless the City of Claremont, California (the "City") has a written engagement from Willdan Financial Services ("Willdan") for municipal advisory services, Willdan is not advising or recommending any action be taken by the recipient of this information with respect to any prospective, new, or existing municipal financial products or issuance of municipal securities (including with respect to the structure, timing, terms, and other similar matters concerning such financial products or issues). The City shall discuss any such information and material contained in Willdan's work product with all internal and/or external advisors and experts, including its own municipal advisor, that it deems appropriate before acting on the information and material.

For the avoidance of doubt and without limiting the foregoing, in connection with any revenue projections, cash-flow analyses, feasibility studies and/or other analyses Willdan may provide the City with respect to financial, economic or other matters relating to a prospective, new or existing issuance of municipal securities of the City, (A) any such projections, studies and analyses shall be based upon assumptions, opinions or views (including, without limitation, any assumptions related to revenue growth) established by the City, in conjunction with such of its municipal, financial, legal and other advisers as it deems appropriate; and (B) under no circumstances shall Willdan be asked to provide, nor shall it provide, any advice or recommendations or subjective assumptions, opinions or views with respect to the actual or proposed structure, terms, timing, pricing or other similar matters with respect to any municipal financial products or municipal securities issuances, including any revisions or amendments thereto.

## 5.2 Conclusions

As previously addressed, the purpose of this study is to evaluate the City's existing sanitation rates and determine whether revenue adjustments are necessary to meet the projected financial needs throughout the Projection Period. This Report is the result of the collaborative efforts of representatives from both the City and Willdan. City staff were diligent and cooperative in providing the financial, operational, customer, and vehicle and equipment replacement information necessary to complete this study. Based on the analyses and assumptions presented herein, it is concluded that:

1. The proposed sanitation and street sweeping rates are anticipated to generate sufficient revenues to meet the Revenue Requirements of the sanitation utility based upon the projected operating expenditures, vehicle and equipment replacement funding requirements, reserve funding targets, customer characteristics, and other financial assumptions incorporated into this study. The proposed rates were developed based on an assumed implementation date of January 1, 2027. To the extent that the actual implementation date differs from the assumed implementation date, additional revenue adjustments and/or appropriations from existing reserves may be necessary.
2. The projected revenues and resulting revenue adjustments for the remaining years of the Projection Period are based upon historical analyses and discussions with City staff. The actual future Revenue Requirements may vary due to changes in operating costs, vehicle and equipment replacement needs, regulatory requirements, customer growth, or other financial conditions.
3. The projection of customer accounts and associated revenues is based on the customer information provided by the City and the assumption of no customer growth throughout the Projection Period. Actual revenues may vary due to changes in customer accounts, customer classifications, service levels, or other factors affecting rate revenues.
4. Future vehicle and equipment replacement expenditures are assumed to occur as identified by the City during the development of this study. To the extent that the timing, scope, or cost of these expenditures changes from those assumed herein, the resulting impact on future rates may differ from those presented in this Report.
5. The proposed sanitation and street sweeping rates and existing rate structures are consistent with generally accepted utility rate-setting practices, the substantive requirements of Proposition 218, and the City's financial planning objectives with respect to:
    a. Proportionately recovering the costs of providing sanitation services;
    b. Recovering revenues in a manner that is reasonably proportional to the cost of providing service; and
    c. Generating sufficient revenues to fund projected operating and maintenance expenditures, vehicle and equipment replacement funding requirements, and reserve funding requirements throughout the Projection Period.

The recommended sanitation and street sweeping rates developed as part of this study provide sufficient revenues to support the City's projected operating, capital, and reserve funding requirements throughout the Projection Period. The recommendations maintain the long-term financial sustainability of the sanitation utility, support the continued operation of the City's sanitation and street sweeping services, and are consistent with the City's financial planning objectives and the guiding principles established for this study.

## 5.3 Recommendations

Based on the reviews, analyses, assumptions, and conclusions presented herein, it is recommended that the City:

1. Adopt the proposed sanitation and street sweeping rates presented in this Report.
2. Implement the proposed sanitation and street sweeping rates to become effective as of January 1, 2027 (or such other date as determined by the City Council). Based on the project schedule and the required Proposition 218 noticing and public hearing procedures, it is anticipated that the proposed rates will become effective on the recommended date.
3. Periodically evaluate the financial planning and cost-of-service analyses every three to five years, or sooner if warranted by significant changes in operating costs, vehicle and equipment replacement needs, customer characteristics, regulatory requirements, or other financial conditions, to ensure the City's sanitation and street sweeping rates continue to proportionately recover the cost of providing service.

We appreciate the opportunity to be of service to the City in this engagement. In addition, we would like to thank City staff for the valuable assistance provided during the completion of the rate study.

Respectfully Yours,

WILLDAN FINANCIAL SERVICES

# City of Claremont, CA

## Comprehensive Sanitation Rate Study

## Appendices

| | |
|---|---|
| **A** | Existing & Proposed Sanitation Rates |
| **B** | Vehicle & Equipment Replacement Program |
| **C** | Fund Balance |
| **D** | 10-Year Budget Projections |
| **E** | 10-Year Financial Projections |
| **F** | Proposed Monthly Sanitation Rates for FY 2027/28 – FY 2030/31 |

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# City of Claremont, CA

## Comprehensive Sanitation Rate Study

| | |
|---|---|
| **Appendix A** | Existing & Proposed Sanitation Rates |

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# APPENDIX - A

# CITY OF CLAREMONT, CA

## SANITATION SYSTEM

### CURRENT & PROPOSED FEES

| Line | Description | Unit | Current Fees | Proposed Fees | Note |
|---|---|---|---|---|---|
| | | | | | |
| | **Residential Sanitation Fees** | | | | |
| | **35-gal** | | | | |
| 1 | Curbside | Per month | $ 29.56 | $ 32.52 | |
| 2 | Curbside with discount** | Per month | $ 23.67 | $ 26.04 | |
| 3 | Off Street | Per month | $ 61.58 | $ 67.74 | |
| 4 | Off Street with discount** | Per month | $ 55.67 | $ 61.24 | |
| 5 | Off Street with discount & disability** | Per month | $ 28.17 | $ 30.99 | |
| | **64-gal** | | | | |
| 6 | Curbside | Per month | $ 35.32 | $ 38.85 | |
| 7 | Curbside with discount** | Per month | $ 28.26 | $ 31.09 | |
| 8 | Off Street | Per month | $ 67.35 | $ 74.09 | |
| 9 | Off Street with discount** | Per month | $ 60.28 | $ 66.31 | |
| 10 | Off Street with discount & disability** | Per month | $ 32.78 | $ 36.06 | |
| | **96-gal** | | | | |
| 11 | Curbside | Per month | $ 45.06 | $ 49.57 | |
| 12 | Curbside with discount** | Per month | $ 36.05 | $ 39.66 | |
| 13 | Off Street | Per month | $ 77.08 | $ 84.79 | |
| 14 | Off Street with discount** | Per month | $ 68.07 | $ 74.88 | |
| 15 | Off Street with discount & disability** | Per month | $ 40.57 | $ 44.63 | |
| | **2-96 gal** | | | | |
| 16 | Curbside | Per month | $ 65.39 | $ 71.93 | |
| 17 | Curbside with discount** | Per month | $ 52.31 | $ 57.54 | |
| 18 | Off Street | Per month | $ 97.41 | $ 107.15 | |
| | **3-96 gal** | | | | |
| 19 | Curbside* | Per month | $ 86.59 | $ 95.25 | |
| | **4-96 gal** | | | | |
| 20 | Curbside* | Per month | $ 107.78 | $ 118.56 | |

*An additional $23.32 per month charge for each extra refuse container over two containers in FY 2027.

**20% discount on refuse and sewer charges based on container size.

# APPENDIX - A
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### CURRENT & PROPOSED FEES

| Line | Description | Unit | Current Fees | Proposed Fees | Note |
|---|---|---|---|---|---|
| | | | | | |
| | **Valet/Off Street Service** | | | | |
| 21 | 3 Containers | Per month | $ 32.02 | $ 35.22 | |
| 22 | Additional Containers | Each/per month | $ 4.52 | $ 4.97 | |
| 23 | Discount & Disability - 3 containers | Each/per month | $ 4.52 | $ 4.97 | |
| 24 | Discount & Disability - additional containers | Each/per month | $ 4.52 | $ 4.97 | |
| | **Residential Unscheduled Service / Special Pickup** | | | | |
| 25 | 3 Containers | | $ 30.38 | $ 33.42 | |
| 26 | Additional Containers | Each | $ 15.17 | $ 16.69 | |
| 27 | Customer Request - Change Out/ Service Charge | Each service | $ 15.17 | $ 16.69 | |
| | **Temporary Automated Refuse Containers** | | | | |
| 28 | Monthly Fee | | $ 27.36 | $ 30.10 | 2 months maximum plus a one-time service fee |
| 29 | One-Time Fee | | $ 15.17 | $ 16.69 | |
| | **Steam Clean Automated Container** | | | | |
| 30 | Per container | | $ 30.38 | $ 33.42 | |
| 31 | To pick up & return container after cleaning | | $ 15.17 | $ 16.69 | |
| | **Additional Organics & Recycling Containers** | | | | |
| 32 | Additional Green Waste / Organics Container | Each/per month | $ 6.16 | $ 6.78 | |
| 33 | Additional Recycle Container | Each/per month | $ 6.16 | $ 6.78 | |
| 34 | Organics Countertop Pail | Each/per month | $ 5.61 | $ 6.17 | |
| | **Multiple Family Complex** | | | | |
| | **Refuse Service** | | | | |
| 35 | Automated Containers | Per unit/per month | $ 27.50 | $ 30.25 | |
| 36 | Bin | Per unit/per month | $ 27.50 | $ 30.25 | |
| | **Off Street Service** | | | | |
| 37 | 3 Containers | Per month | $ 32.02 | $ 35.22 | |
| 38 | Additional Containers | Per month | $ 4.52 | $ 4.97 | |
| 39 | Bin | Per month | $ 19.81 | $ 21.79 | |

# APPENDIX - A
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### CURRENT & PROPOSED FEES

| Line | Description | Unit | Current Fees | Proposed Fees | Note |
|---|---|---|---|---|---|
| | | | | | |
| | **Multi-family Unscheduled Service/Special Pickup** | | | | |
| 40 | Bin | Per service | $ 37.99 | $ 41.79 | |
| 41 | Bin on Saturday | Per service | $ 45.61 | $ 50.17 | |
| 42 | Automated Container | Per service | $ 30.38 | $ 33.42 | |
| | **Steam Clean Bins** | | | | |
| 43 | Bin | Per bin/per service | $ 174.44 | $ 191.88 | |
| | **Addl Green Waste / Organics & Recycling Containers** | | | | |
| 44 | Addl Green Waste / Organics Container | Each/per month | $ 6.16 | $ 6.78 | |
| 45 | Addl Recycle Container | Each/per month | $ 6.16 | $ 6.78 | |
| | **Commercial Sanitation Fees** | | | | |
| | **1 Bin** | | | | |
| 46 | Pickup - 1x | Per month | $ 182.32 | $ 200.55 | |
| 47 | Pickup - 2x | Per month | $ 363.05 | $ 399.36 | |
| 48 | Pickup - 3x | Per month | $ 546.20 | $ 600.82 | |
| 49 | Pickup - 4x | Per month | $ 726.95 | $ 799.65 | |
| 50 | Pickup - 5x | Per month | $ 907.70 | $ 998.47 | |
| 51 | Pickup - 6x | Per month | $ 1,125.05 | $ 1,237.56 | |
| | **2 Bins** | | | | |
| 52 | Pickup - 1x | Per month | $ 364.68 | $ 401.15 | |
| 53 | Pickup - 2x | Per month | $ 726.11 | $ 798.72 | |
| 54 | Pickup - 3x | Per month | $ 1,092.49 | $ 1,201.74 | |
| 55 | Pickup - 4x | Per month | $ 1,453.95 | $ 1,599.35 | |
| 56 | Pickup - 5x | Per month | $ 1,815.43 | $ 1,996.97 | |
| 57 | Pickup - 6x | Per month | $ 2,250.17 | $ 2,475.19 | |
| | **3 Bins** | | | | |
| 58 | Pickup - 1x | Per month | $ 547.01 | $ 601.71 | |
| 59 | Pickup - 2x | Per month | $ 1,089.20 | $ 1,198.12 | |
| 60 | Pickup - 3x | Per month | $ 1,638.75 | $ 1,802.63 | |
| 61 | Pickup - 4x | Per month | $ 2,180.95 | $ 2,399.05 | |
| 62 | Pickup - 5x | Per month | $ 2,723.16 | $ 2,995.48 | |
| 63 | Pickup - 6x | Per month | $ 3,375.27 | $ 3,712.80 | |

# APPENDIX - A
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### CURRENT & PROPOSED FEES

| Line | Description | Unit | Current Fees | Proposed Fees | Note |
|---|---|---|---|---|---|
| | | | | | |
| | **4 Bins** | | | | |
| 64 | Pickup - 1x | Per month | $ 729.37 | $ 802.31 | |
| 65 | Pickup - 2x | Per month | $ 1,452.25 | $ 1,597.48 | |
| 66 | Pickup - 3x | Per month | $ 2,184.99 | $ 2,403.49 | |
| 67 | Pickup - 4x | Per month | $ 2,907.93 | $ 3,198.72 | |
| 68 | Pickup - 5x | Per month | $ 3,630.91 | $ 3,994.00 | |
| 69 | Pickup - 6x | Per month | $ 4,500.38 | $ 4,950.42 | |
| | **5 Bins** | | | | |
| 70 | Pickup - 1x | Per month | $ 911.73 | $ 1,002.90 | |
| 71 | Pickup - 2x | Per month | $ 1,815.32 | $ 1,996.85 | |
| 72 | Pickup - 3x | Per month | $ 2,731.25 | $ 3,004.38 | |
| 73 | Pickup - 4x | Per month | $ 3,634.92 | $ 3,998.41 | |
| 74 | Pickup - 5x | Per month | $ 4,538.63 | $ 4,992.49 | |
| 75 | Pickup - 6x | Per month | $ 5,625.47 | $ 6,188.02 | |
| | **6 Bins** | | | | |
| 76 | Pickup - 1x | Per month | $ 1,094.06 | $ 1,203.47 | |
| 77 | Pickup - 2x | Per month | $ 2,178.39 | $ 2,396.23 | |
| 78 | Pickup - 3x | Per month | $ 3,277.51 | $ 3,605.26 | |
| 79 | Pickup - 4x | Per month | $ 4,361.90 | $ 4,798.09 | |
| 80 | Pickup - 5x | Per month | $ 5,446.37 | $ 5,991.01 | |
| 81 | Pickup - 6x | Per month | $ 6,750.57 | $ 7,425.63 | |
| | **7 Bins** | | | | |
| 82 | Pickup - 1x | Per month | $ 1,276.42 | $ 1,404.06 | |
| 83 | Pickup - 2x | Per month | $ 2,541.47 | $ 2,795.62 | |
| 84 | Pickup - 3x | Per month | $ 3,823.75 | $ 4,206.13 | |
| 85 | Pickup - 4x | Per month | $ 5,088.90 | $ 5,597.79 | |
| 86 | Pickup - 5x | Per month | $ 6,354.10 | $ 6,989.51 | |
| 87 | Pickup - 6x | Per month | $ 7,875.67 | $ 8,663.24 | |
| 88 | Monthly Charge Per Refuse Container | Per month | $ 35.09 | $ 38.60 | |
| 89 | Minimum charge per business for shared commercial bins | Per month | $ 12.75 | $ 14.03 | |
| 90 | Off Street Service - Bin | Per bin/per service | $ 19.82 | $ 21.80 | |

# APPENDIX - A
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### CURRENT & PROPOSED FEES

| Line | Description | Unit | Current Fees | Proposed Fees | Note |
|---|---|---|---|---|---|
| | | | | | |
| | **Commercial Unscheduled Service/ Special Pickup** | | | | |
| 91 | Bin | Per bin/per service | $ 37.99 | $ 41.79 | |
| 92 | Bin on Saturday | Per bin/per service | $ 45.61 | $ 50.17 | |
| 93 | Automated Container | Per bin/per service | $ 30.38 | $ 33.42 | |
| | **Commercial Special Collection Service** | | | | |
| 94 | Compacting Bin | Per pick up | $ 273.83 | $ 301.21 | Plus actual disposal cost |
| 95 | Roll-offs | Per pick up | $ 273.83 | $ 301.21 | Plus actual disposal cost |
| | **Temporary Rental Services** | | | | |
| | **Bins (3 or 4 cubic yard)** | | | | |
| 96 | Flat Fee, per pickup | Per week per dump | $ 166.54 | $ 183.19 | |
| 97 | Extension Fee | Per day | $ 15.17 | $ 16.69 | 7 day maximum |
| 98 | Service Fee | | $ 37.99 | $ 41.79 | |
| 99 | Relocation Fee | | $ 41.63 | $ 45.79 | 25% of the weekly fee set forth above |
| 100 | Cancellations | | $ 30.38 | $ 33.42 | For bin rentals less than 24 hours prior to delivery date |
| | **Steam Clean Bins** | | | | |
| 101 | Per Bin | Per bin/per service | $ 174.44 | $ 191.88 | |
| | **Roll-offs 10 or 40 cubic yard** | | | | |
| 102 | Flat Fee, per pickup | Per week per dump | $ 746.07 | $ 820.68 | up to 7 tons |
| 103 | Extension Fee | Per day | $ 45.61 | $ 50.17 | 7 day maximum |
| 104 | Service Fee | | $ 37.99 | $ 41.79 | |
| 105 | Relocation Fee | | $ 186.51 | $ 205.16 | 25% of the weekly fee set forth above |
| 106 | Overweight Fee | | Actual Cost | Actual Cost | 7-9 tons billed at the current tipping fee; over 9 tons billed at State of CA Vehicle Code-Division 18, CH 1, Article 2, Section 42030-for the amount of overload weight |
| 107 | Cancellations | | $ 30.38 | $ 33.42 | For roll-off rentals less than 24 hours prior to delivery date |

# APPENDIX - A
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### CURRENT & PROPOSED FEES

| Line | Description | Unit | Current Fees | Proposed Fees | Note |
|---|---|---|---|---|---|
| | | | | | |
| | **Other Sanitation Fees** | | | | |
| | **Bulk Item Pickups** | | | | |
| 108 | Residential (additional p/u's after 3 free) | Per load | $ 37.99 | $ 41.79 | |
| 109 | Residential (off schedule) | | $ 45.61 | $ 50.17 | |
| 110 | Commercial | Per load | $ 45.61 | $ 50.17 | |
| 111 | Locks for bins/enclosures | | $ 83.48 | $ 91.83 | Includes lock & 2 keys |
| | **Street Sweeping Fees** | | | | |
| 112 | Single-family dwelling unit | Per month | $ 4.62 | $ 5.08 | |
| 113 | Multi-family dwelling with 2-5 units | Per month | $ 9.01 | $ 9.91 | |
| 114 | Multi-family dwelling with 6-10 units | Per month | $ 13.03 | $ 14.33 | |
| 115 | Multi-family dwelling with 11-15 units | Per month | $ 16.57 | $ 18.23 | |
| 116 | Multi-family dwelling with 16-20 units | Per month | $ 20.34 | $ 22.37 | |
| 117 | Multi-family dwelling with 21-25 units | Per month | $ 24.14 | $ 26.55 | |
| 118 | Multi-family dwelling with 26-30 units | Per month | $ 27.82 | $ 30.60 | |
| 119 | Multi-family dwelling with 31-40 units | Per month | $ 36.21 | $ 39.83 | |
| 120 | Multi-family dwelling with 41-50 units | Per month | $ 45.26 | $ 49.79 | |
| 121 | Multi-family dwelling with 51-60 units | Per month | $ 54.33 | $ 59.76 | |
| 122 | Multi-family dwelling with 61-70 units | Per month | $ 63.41 | $ 69.75 | |
| 123 | Multi-family dwelling with 71-80 units | Per month | $ 72.48 | $ 79.73 | |
| 124 | Multi-family dwelling with 81-90 units | Per month | $ 81.52 | $ 89.67 | |
| 125 | Multi-family dwelling with 91-100 units | Per month | $ 90.58 | $ 99.64 | |
| 126 | Multi-family dwelling with 101-150 units | Per month | $ 105.69 | $ 116.26 | |
| 127 | Multi-family dwelling with 151 and up | Per month | $ 135.90 | $ 149.49 | |
| 128 | Church and Public School | Per month | $ 13.40 | $ 14.74 | |
| 129 | College Building on Public Street | Per month | $ 13.40 | $ 14.74 | |
| 130 | Other Buildings | Per month | $ 13.40 | $ 14.74 | |

# City of Claremont, CA

## Comprehensive Sanitation Rate Study

| | |
|---|---|
| **Appendix B** | Vehicle & Equipment Replacement Program |

# APPENDIX - B

# CITY OF CLAREMONT, CA

## SANITATION SYSTEM

### VEHICLE & EQUIPMENT REPLACEMENT PROGRAM

| Line | Project | Projected for Fiscal Year Ending June 30 | | | | | | | | | | 10-Year Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | |
| **VEHICLE & EQUIPMENT REPLACEMENT PROGRAM** | | | | | | | | | | | | |
| **COLLECTION** | | | | | | | | | | | | |
| 1 | 40726 (AUTOMATED) | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,027,520 | $ - | $ - | $ 1,027,520 |
| 2 | 41426 (AUTOMATED) | - | - | - | - | - | - | - | 1,027,520 | - | - | 1,027,520 |
| 3 | 40316 (AUTOMATED) | - | - | - | - | - | - | - | - | 1,068,621 | - | 1,068,621 |
| 4 | 40516 (AUTOMATED) | - | - | - | - | - | - | - | - | 1,068,621 | - | 1,068,621 |
| 5 | 40617 (AUTOMATED) | 560,000 | - | - | - | - | - | - | - | - | - | 560,000 |
| 6 | 40917 (AUTOMATED) | 560,000 | - | - | - | - | - | - | - | - | - | 560,000 |
| 7 | 40820 (AUTOMATED) | - | - | - | 629,924 | - | - | - | - | - | - | 629,924 |
| 8 | 40426 (AUTOMATED) | - | - | - | - | - | - | - | 1,027,520 | - | - | 1,027,520 |
| 9 | 40223 (FRONT-LOADER) | - | - | - | - | - | - | 988,000 | - | - | - | 988,000 |
| 10 | 41116 (FRONT-LOADER) | - | - | - | 517,437 | - | - | - | - | - | - | 517,437 |
| 11 | 41019 (FRONT-LOADER) | - | - | - | 517,437 | - | - | - | - | - | - | 517,437 |
| 12 | 41323 (FRONT-LOADER) | - | - | - | - | - | - | 988,000 | - | - | - | 988,000 |
| 13 | 43021 (ROLL-OFF) | - | - | - | - | - | 750,000 | - | - | - | - | 750,000 |
| 14 | 40107 (ROLL-OFF) | - | - | - | - | - | 750,000 | - | - | - | - | 750,000 |
| **SUPPORT** | | | | | | | | | | | | |
| 15 | 310 (BACKHOE) | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 200,050 | $ - | $ - | $ 200,050 |
| 16 | 382 (F450 FLATBED) | - | - | - | - | - | - | - | - | 87,866 | - | 87,866 |
| 17 | 387 (F450 BIN HANDLER) | 135,200 | - | - | - | - | - | - | - | - | - | 135,200 |
| 18 | 25419 (FORD F-350) | - | - | - | 174,001 | - | - | - | - | - | - | 174,001 |
| 19 | 38819 (450BIN HANDLER) | - | - | - | 141,376 | - | - | - | - | - | - | 141,376 |
| 20 | 329 (FORKLIFT) | - | - | - | - | - | - | 180,199 | - | - | - | 180,199 |
| 21 | 282 (COLORADO - VALET) | - | - | - | - | - | - | 43,360 | 44,011 | - | - | 87,371 |
| 22 | 25616 (Chevy 1500) | - | - | 68,974 | - | - | - | - | - | - | - | 68,974 |
| 23 | 38919 (Pack Rat) | - | - | 220,667 | - | - | - | - | - | - | - | 220,667 |
| 24 | 37116 Chevy 1500 | 59,740 | - | - | - | - | - | - | - | - | - | 59,740 |
| 25 | EVCharging Capital Investment | - | - | - | - | 746,000 | - | - | - | - | - | 746,000 |
| 26 | **Total Sanitation Improvements** | **$ 1,314,940** | **$ -** | **$ 289,641** | **$ 1,980,175** | **$ 746,000** | **$ 1,500,000** | **$ 2,199,559** | **$ 3,326,621** | **$ 2,225,108** | **$ -** | **$ 13,582,044** |

## APPENDIX - B

## CITY OF CLAREMONT, CA

### SANITATION SYSTEM

### VEHICLE & EQUIPMENT REPLACEMENT PROGRAM

| Line | Project | Projected for Fiscal Year Ending June 30 | | | | | | | | | | 10-Year Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | |
| | | | | | | | | | | | | |
| | **Sanitation Improvements** | | | | | | | | | | | |
| 27 | Total System Improvements | $ 1,314,940 | $ - | $ 289,641 | $ 1,980,175 | $ 746,000 | $ 1,500,000 | $ 2,199,559 | $ 3,326,621 | $ 2,225,108 | $ - | $ 13,582,044 |
| 28 | Assumed Level of Capital Spending | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | |
| 29 | Total Funded Through Prioritization Process | $ 1,314,940 | $ - | $ 289,641 | $ 1,980,175 | $ 746,000 | $ 1,500,000 | $ 2,199,559 | $ 3,326,621 | $ 2,225,108 | $ - | $ 13,582,044 |
| 30 | Unfunded Projects | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | | | | | | | | |
| | **Funding Sources** | | | | | | | | | | | |
| 31 | Pay-Go | $ 1,314,940 | $ - | $ 289,641 | $ 1,980,175 | $ 746,000 | $ 1,500,000 | $ 2,199,559 | $ 3,326,621 | $ 2,225,108 | $ - | $ 13,582,044 |
| 32 | Grants | - | - | - | - | - | - | - | - | - | - | - |
| 33 | **Total Funding Sources** | **$ 1,314,940** | **$ -** | **$ 289,641** | **$ 1,980,175** | **$ 746,000** | **$ 1,500,000** | **$ 2,199,559** | **$ 3,326,621** | **$ 2,225,108** | **$ -** | **$ 13,582,044** |

# City of Claremont, CA

## Comprehensive Sanitation Rate Study

## Appendix C | Fund Balance

WILLDAN
FINANCIAL SERVICES

# APPENDIX - C
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### FUND BALANCE

| Beginning Balance FY 2025-26 [1] | | |
|---|---|---|
| **Line** | **Description** | **Sanitation Fund** |
| | **Fund Balance** | |
| 1 | Operating Fund | $ 6,032,042 |
| 2 | **Total Fund Balance** | **$ 6,032,042** |
| **3** | **Total Reserve Fund Balance** | **$ 6,032,042** |

**Note:**

[1] Fund balance as of June 30, 2025 and provided by the City in an email dated March 2026.

# City of Claremont, CA

## Comprehensive Sanitation Rate Study

## Appendix D | 10-Year Budget Projections

WILLDAN
FINANCIAL SERVICES

# APPENDIX - D

# CITY OF CLAREMONT, CA

## SANITATION SYSTEM

### REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | | |
| | **REVENUES** | | | | | | | | | | | |
| 312-0000-4652 | STREET SWEEPING SERVICE | $ 583,495 | $ 612,670 | $ 673,937 | $ 741,331 | $ 800,637 | $ 864,688 | $ 920,893 | $ 976,147 | $ 1,034,716 | $ 1,055,410 | $ 1,076,518 |
| 312-0000-4655 | RECYCLING-ALUMINUM | 3,500 | 3,675 | 4,043 | 4,447 | 4,803 | 5,187 | 5,524 | 5,855 | 6,206 | 6,330 | 6,457 |
| 312-0000-4656 | COMMERCIAL BINS | 1,831,000 | 1,922,550 | 2,114,805 | 2,326,286 | 2,512,389 | 2,713,380 | 2,889,750 | 3,063,135 | 3,246,923 | 3,311,861 | 3,378,098 |
| 312-0000-4657 | COMMERCIAL CONTAINERS | 28,800 | 30,240 | 33,264 | 36,590 | 39,517 | 42,678 | 45,452 | 48,179 | 51,070 | 52,091 | 53,133 |
| 312-0000-4659 | MULTI-FAMILY (APARTMENTS) | 1,130,000 | 1,186,500 | 1,305,150 | 1,435,665 | 1,550,518 | 1,674,559 | 1,783,405 | 1,890,409 | 2,003,834 | 2,043,911 | 2,084,789 |
| 312-0000-4661 | RESIDENTIAL REFUSE SERVICE | 3,872,285 | 4,065,899 | 4,472,489 | 4,919,738 | 5,313,317 | 5,738,382 | 6,111,377 | 6,478,060 | 6,866,744 | 7,004,079 | 7,144,161 |
| 312-0000-4663 | SPECIAL BIN RENTALS | 1,100,000 | 1,155,000 | 1,270,500 | 1,397,550 | 1,509,354 | 1,630,102 | 1,736,059 | 1,840,223 | 1,950,636 | 1,989,649 | 2,029,442 |
| 312-0000-4665 | BULK ITEM | 14,000 | 14,700 | 16,170 | 17,787 | 19,210 | 20,747 | 22,096 | 23,422 | 24,827 | 25,324 | 25,830 |
| 312-0000-4666 | RUBBISH COLLECTION-COUNTY | 90,000 | 94,500 | 103,950 | 114,345 | 123,493 | 133,372 | 142,041 | 150,563 | 159,597 | 162,789 | 166,045 |
| 312-0000-4668 | RECYCLING-RESIDENTIAL | 9,000 | 9,450 | 10,395 | 11,435 | 12,350 | 13,338 | 14,205 | 15,057 | 15,960 | 16,279 | 16,605 |
| 312-0000-4734 | CREDIT CARD FEES | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| 312-0000-4747 | USED OIL GRANT | - | - | - | - | - | - | - | - | - | - | - |
| 312-0000-4889 | LATE PAYMENT PENALTY | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| 312-0000-4812 | SALE OF VEHICLES | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 312-0000-4890 | MISCELLANEOUS OTHER | - | - | - | - | - | - | - | - | - | - | - |
| 312-0000-4670 | RESIDENTIAL RECYCLING - MRF | - | - | - | - | - | - | - | - | - | - | - |
| 312-0000-4671 | COMMERCIAL RECYCLING - MRF | - | - | - | - | - | - | - | - | - | - | - |
| 312-0000-4410 | INTEREST | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| | | | | | | | | | | | | |
| | **TOTAL REVENUES** | **$ 8,765,080** | **$ 9,198,184** | **$ 10,107,703** | **$ 11,108,174** | **$ 11,988,588** | **$ 12,939,433** | **$ 13,773,802** | **$ 14,594,050** | **$ 15,463,513** | **$ 15,770,723** | **$ 16,084,078** |
| | | | | | | | | | | | | |
| **4221 - STREET SWEEPING** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4221-1101 | SALARIES FULL-TIME | $ 21,236 | $ 22,014 | $ 23,082 | $ 24,236 | $ 25,448 | $ 26,720 | $ 28,056 | $ 29,459 | $ 30,932 | $ 32,479 | $ 34,103 |
| 4221-1104 | SALARIES-OVERTIME | - | - | - | - | - | - | - | - | - | - | - |
| 4221-1106 | SALARIES-PART TIME | 2,718 | 3,112 | 3,352 | 3,520 | 3,696 | 3,881 | 4,075 | 4,279 | 4,493 | 4,718 | 4,954 |
| 4221-1214 | HOLIDAY PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4221-1401 | RETIREMENT-PERS | 8,995 | 8,406 | 8,813 | 9,254 | 9,717 | 10,203 | 10,713 | 11,249 | 11,811 | 12,402 | 13,022 |
| 4221-1404 | OPEB | - | - | - | - | - | - | - | - | - | - | - |
| 4221-1406 | RETIREMENT PERS-P/T | - | 1,188 | 1,280 | 1,344 | 1,411 | 1,482 | 1,556 | 1,634 | 1,716 | 1,802 | 1,892 |
| 4221-1411 | W/C INS | 849 | 881 | 923 | 969 | 1,017 | 1,068 | 1,121 | 1,177 | 1,236 | 1,298 | 1,363 |
| 4221-1416 | W/C INS P/T | 109 | 124 | 134 | 141 | 148 | 155 | 163 | 171 | 180 | 189 | 198 |
| 4221-1431 | INS/DEFER COMP | 4,500 | 4,532 | 4,576 | 4,805 | 5,045 | 5,297 | 5,562 | 5,840 | 6,132 | 6,439 | 6,761 |
| 4221-1441 | L/T DISAB INS | 48 | 50 | 52 | 55 | 58 | 61 | 64 | 67 | 70 | 74 | 78 |
| 4221-1446 | L/T DISAB P/T | 6 | 7 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| 4221-1461 | MEDICARE | 308 | 319 | 335 | 352 | 370 | 389 | 408 | 428 | 449 | 471 | 495 |
| 4221-1466 | MEDICARE-P/T | 39 | 45 | 49 | 51 | 54 | 57 | 60 | 63 | 66 | 69 | 72 |
| 4221-1471 | AUTO ALLOWANCE | 210 | 210 | 210 | 221 | 232 | 244 | 256 | 269 | 282 | 296 | 311 |
| 4221-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | - | - | - | - | - | - | - | - | - | - | - |

# APPENDIX - D
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### REVENUES AND EXPENSES

| Acct | Description | Budget | Budget | Budget | Projected | Projected | Projected | Projected | Projected | Projected | Projected | Projected |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 |
| 4221-2111 | FUEL - CNG | 30,000 | 52,000 | 53,000 | 54,590 | 56,228 | 57,915 | 59,652 | 61,442 | 63,285 | 65,184 | 67,140 |
| 4221-2301 | CONTRACT SERVICES | 323,520 | 370,000 | 415,000 | 435,750 | 457,538 | 480,415 | 504,436 | 529,658 | 556,141 | 583,948 | 613,145 |
| 4221-2309 | REFUSE DISPOSAL | 22,520 | 26,600 | 27,160 | 28,518 | 29,944 | 31,441 | 33,013 | 34,664 | 36,397 | 38,217 | 40,128 |
| 4221-2601 | VEHICLE RENTAL | 10,465 | 3,393 | 3,393 | 3,495 | 3,600 | 3,708 | 3,819 | 3,934 | 4,052 | 4,174 | 4,299 |
| 4221-2603 | CITY OVERHEAD | 75,047 | 103,974 | 113,314 | 116,713 | 120,214 | 123,820 | 127,535 | 131,361 | 135,302 | 139,361 | 143,542 |
| 4221-2605 | DEPARTMENT OVERHEAD | 16,199 | 10,618 | 12,754 | 13,137 | 13,531 | 13,937 | 14,355 | 14,786 | 15,230 | 15,687 | 16,158 |
| 4221-2606 | TECHNOLOGY FUND CHARGE | - | 15,263 | 17,972 | 18,511 | 19,066 | 19,638 | 20,227 | 20,834 | 21,459 | 22,103 | 22,766 |
| 4221-2705 | BAD DEBT EXPENSE | - | - | - | - | - | - | - | - | - | - | - |
| 4221-2805 | DEPRECIATION/REPLACEMENT | 43,523 | 43,523 | 43,523 | 44,829 | 46,174 | 47,559 | 48,986 | 50,456 | 51,970 | 53,529 | 55,135 |
| 4221-2899 | XFRS TO OTHER FUNDS | - | - | - | - | - | - | - | - | - | - | - |
| 4221-5101 | EQUIPMENT | - | - | - | - | - | - | - | - | - | - | - |
| 4221-5103 | VEHICLES | - | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | | |
| | **Total Personnel** | $ 39,018 | $ 40,888 | $ 42,814 | $ 44,956 | $ 47,204 | $ 49,565 | $ 52,042 | $ 54,644 | $ 57,375 | $ 60,245 | $ 63,257 |
| | **Total Operating** | $ 521,274 | $ 625,371 | $ 686,116 | $ 715,543 | $ 746,295 | $ 778,433 | $ 812,023 | $ 847,135 | $ 883,836 | $ 922,203 | $ 962,313 |
| | **Total Debt Service** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Capital Outlay** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Transfers** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | | | | | | | | |
| | **Total 4221 - Street Sweeping** | **$ 560,292** | **$ 666,259** | **$ 728,930** | **$ 760,499** | **$ 793,499** | **$ 827,998** | **$ 864,065** | **$ 901,779** | **$ 941,211** | **$ 982,448** | **$ 1,025,570** |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| **4222 - RESIDENTIAL REFUSE COLLECTION** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4222-1101 | SALARIES FULL-TIME | $ 644,905 | $ 727,465 | $ 771,384 | $ 809,953 | $ 850,451 | $ 892,974 | $ 937,623 | $ 984,504 | $ 1,033,729 | $ 1,085,415 | $ 1,139,686 |
| 4222-1104 | SALARIES-OVERTIME | 25,000 | 40,000 | 40,000 | 42,000 | 44,100 | 46,305 | 48,620 | 51,051 | 53,604 | 56,284 | 59,098 |
| 4222-1106 | SALARIES-PART TIME | 9,457 | 11,822 | 12,483 | 13,107 | 13,762 | 14,450 | 15,173 | 15,932 | 16,729 | 17,565 | 18,443 |
| 4222-1204 | BILINGUAL PAY | 675 | 675 | 675 | 709 | 744 | 781 | 820 | 861 | 904 | 949 | 996 |
| 4222-1214 | HOLIDAY PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4222-1219 | PERFORMANCE PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4222-1401 | RETIREMENT-PERS | 277,676 | 278,040 | 294,772 | 309,511 | 324,987 | 341,236 | 358,298 | 376,213 | 395,024 | 414,775 | 435,514 |
| 4222-1406 | RETIREMENT PERS-P/T | 4,006 | 2,406 | 2,486 | 2,610 | 2,741 | 2,878 | 3,022 | 3,173 | 3,332 | 3,499 | 3,674 |
| 4222-1411 | W/C INS | 23,818 | 26,666 | 28,239 | 29,651 | 31,134 | 32,691 | 34,326 | 36,042 | 37,844 | 39,736 | 41,723 |
| 4222-1416 | W/C INS P/T | 95 | 118 | 125 | 131 | 138 | 145 | 152 | 160 | 168 | 176 | 185 |
| 4222-1431 | INS/DEFER COMP | 187,830 | 201,913 | 202,027 | 212,128 | 222,734 | 233,871 | 245,565 | 257,843 | 270,735 | 284,272 | 298,486 |
| 4222-1441 | L/T DISAB INS | 1,453 | 1,639 | 1,737 | 1,824 | 1,915 | 2,011 | 2,112 | 2,218 | 2,329 | 2,445 | 2,567 |
| 4222-1446 | L/T DISAB P/T | 21 | 27 | 28 | 29 | 30 | 32 | 34 | 36 | 38 | 40 | 42 |
| 4222-1461 | MEDICARE | 9,361 | 10,558 | 11,195 | 11,755 | 12,343 | 12,960 | 13,608 | 14,288 | 15,002 | 15,752 | 16,540 |
| 4222-1466 | MEDICARE-P/T | 137 | 171 | 181 | 190 | 200 | 210 | 221 | 232 | 244 | 256 | 269 |
| 4222-1471 | AUTO ALLOWANCE | 210 | 210 | 210 | 221 | 232 | 244 | 256 | 269 | 282 | 296 | 311 |
| 4222-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | - | - | - | - | - | - | - | - | - | - | - |

# APPENDIX - D
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 4222-2101 | PROGRAM SUPPLIES | 25,300 | 25,300 | 25,300 | 26,059 | 26,841 | 27,646 | 28,475 | 29,329 | 30,209 | 31,115 | 32,048 |
| 4222-2102 | TOOLS & EQUIPMENT (NON-ASSET) | - | 208,000 | 143,000 | 147,290 | 151,709 | 156,260 | 160,948 | 165,776 | 170,749 | 175,871 | 181,147 |
| 4222-2103 | POSTAGE | 28,500 | 25,500 | 25,500 | 26,265 | 27,053 | 27,865 | 28,701 | 29,562 | 30,449 | 31,362 | 32,303 |
| 4222-2201 | MEETINGS AND TRAVEL | 1,600 | 1,600 | 1,600 | 1,648 | 1,697 | 1,748 | 1,800 | 1,854 | 1,910 | 1,967 | 2,026 |
| 4222-2203 | DUES AND SUBSCRIPTIONS | 24,405 | 25,518 | 25,518 | 26,284 | 27,073 | 27,885 | 28,722 | 29,584 | 30,472 | 31,386 | 32,328 |
| 4222-2207 | TRAINING | 2,160 | 2,260 | 2,260 | 2,373 | 2,492 | 2,617 | 2,748 | 2,885 | 3,029 | 3,180 | 3,339 |
| 4222-2301 | CONTRACT SERVICES | 111,340 | 108,540 | 110,140 | 113,444 | 116,847 | 120,352 | 123,963 | 127,682 | 131,512 | 135,457 | 139,521 |
| 4222-2303 | EQUIPMENT MAINTENANCE | - | - | - | - | - | - | - | - | - | - | - |
| 4222-2304 | ADVERTISING | 6,700 | 6,700 | 6,700 | 6,901 | 7,108 | 7,321 | 7,541 | 7,767 | 8,000 | 8,240 | 8,487 |
| 4222-2306 | UNIFORM SUPPLY | 5,570 | 5,215 | 5,775 | 6,064 | 6,367 | 6,685 | 7,019 | 7,370 | 7,739 | 8,126 | 8,532 |
| 4222-2309 | REFUSE DISPOSAL | 1,108,610 | 1,384,372 | 1,435,510 | 1,478,575 | 1,522,932 | 1,568,620 | 1,615,679 | 1,664,149 | 1,714,073 | 1,765,495 | 1,818,460 |
| 4222-2310 | BANK SERVICE FEES | 25,000 | - | - | - | - | - | - | - | - | - | - |
| 4222-2401 | TELEPHONE | 3,000 | 3,840 | 3,840 | 3,955 | 4,074 | 4,196 | 4,322 | 4,452 | 4,586 | 4,724 | 4,866 |
| 4222-2601 | VEHICLE RENTAL | 304,959 | 427,408 | 427,408 | 440,230 | 453,437 | 467,040 | 481,051 | 495,483 | 510,347 | 525,657 | 541,427 |
| 4222-2603 | CITY OVERHEAD | 676,320 | 929,941 | 729,697 | 751,588 | 774,136 | 797,360 | 821,281 | 845,919 | 871,297 | 897,436 | 924,359 |
| 4222-2605 | DEPARTMENT OVERHEAD | 145,981 | 95,111 | 85,924 | 88,502 | 91,157 | 93,892 | 96,709 | 99,610 | 102,598 | 105,676 | 108,846 |
| 4222-2606 | TECHNOLOGY FUND CHARGE | 115,819 | 136,714 | 117,052 | 120,564 | 124,181 | 127,906 | 131,743 | 135,695 | 139,766 | 143,959 | 148,278 |
| 4222-2705 | BAD DEBT EXPENSE | - | - | - | - | - | - | - | - | - | - | - |
| 4222-2805 | DEPRECIATION/REPLACEMENT | 200,010 | 200,010 | 200,101 | 206,104 | 212,287 | 218,656 | 225,216 | 231,972 | 238,931 | 246,099 | 253,482 |
| 4222-2899 | XFRS TO OTHER FUNDS | - | - | - | - | - | - | - | - | - | - | - |
| 4222-5101 | EQUIPMENT | 133,000 | - | - | - | - | - | - | - | - | - | - |
| 4222-5103 | VEHICLES | - | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | | |
| | **Total Personnel** | $ 1,184,644 | $ 1,301,710 | $ 1,365,542 | $ 1,433,819 | $ 1,505,511 | $ 1,580,788 | $ 1,659,830 | $ 1,742,822 | $ 1,829,964 | $ 1,921,460 | $ 2,017,534 |
| | **Total Operating** | $ 2,785,274 | $ 3,586,029 | $ 3,345,325 | $ 3,445,846 | $ 3,549,391 | $ 3,656,049 | $ 3,765,918 | $ 3,879,089 | $ 3,995,667 | $ 4,115,750 | $ 4,239,449 |
| | **Total Debt Service** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Capital Outlay** | $ 133,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Transfers** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | | | | | | | | |
| | **Total 4222 - Residential Refuse Collection** | **$ 4,102,918** | **$ 4,887,739** | **$ 4,710,867** | **$ 4,879,665** | **$ 5,054,902** | **$ 5,236,837** | **$ 5,425,748** | **$ 5,621,911** | **$ 5,825,631** | **$ 6,037,210** | **$ 6,256,983** |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| **4223 - MULTIFAMILY REFUSE COLLECTION** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4223-1101 | SALARIES FULL-TIME | $ 314,754 | $ 340,251 | $ 360,949 | $ 378,996 | $ 397,946 | $ 417,843 | $ 438,735 | $ 460,672 | $ 483,706 | $ 507,891 | $ 533,286 |
| 4223-1104 | SALARIES-OVERTIME | 18,000 | 20,000 | 20,000 | 21,000 | 22,050 | 23,153 | 24,311 | 25,527 | 26,803 | 28,143 | 29,550 |
| 4223-1106 | SALARIES-PART TIME | 20,094 | 7,193 | 7,780 | 8,169 | 8,577 | 9,006 | 9,456 | 9,929 | 10,425 | 10,946 | 11,493 |
| 4223-1204 | BILINGUAL PAY | 45 | 45 | 45 | 47 | 49 | 51 | 54 | 57 | 60 | 63 | 66 |
| 4223-1214 | HOLIDAY PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4223-1219 | PERFORMANCE PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4223-1401 | RETIREMENT-PERS | 133,816 | 129,942 | 137,827 | 144,718 | 151,954 | 159,552 | 167,530 | 175,907 | 184,702 | 193,937 | 203,634 |

# APPENDIX - D
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### REVENUES AND EXPENSES

| Acct | Description | Budget | Budget | Budget | Projected | Projected | Projected | Projected | Projected | Projected | Projected | Projected |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 |
| 4223-1406 | RETIREMENT PERS-P/T | - | - | - | - | - | - | - | - | - | - | - |
| 4223-1411 | W/C INS | 12,258 | 13,227 | 14,026 | 14,727 | 15,463 | 16,236 | 17,048 | 17,900 | 18,795 | 19,735 | 20,722 |
| 4223-1416 | W/C INS P/T | 804 | 288 | 311 | 327 | 343 | 360 | 378 | 397 | 417 | 438 | 460 |
| 4223-1431 | INS/DEFER COMP | 88,708 | 92,338 | 92,416 | 97,037 | 101,889 | 106,983 | 112,332 | 117,949 | 123,846 | 130,038 | 136,540 |
| 4223-1441 | L/T DISAB INS | 708 | 766 | 812 | 853 | 896 | 941 | 988 | 1,037 | 1,089 | 1,143 | 1,200 |
| 4223-1446 | L/T DISAB P/T | 45 | 16 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 4223-1461 | MEDICARE | 4,565 | 4,935 | 5,235 | 5,497 | 5,772 | 6,061 | 6,364 | 6,682 | 7,016 | 7,367 | 7,735 |
| 4223-1466 | MEDICARE-P/T | 291 | 104 | 113 | 119 | 125 | 131 | 138 | 145 | 152 | 160 | 168 |
| 4223-1471 | AUTO ALLOWANCE | 210 | 210 | 210 | 221 | 232 | 244 | 256 | 269 | 282 | 296 | 311 |
| 4223-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | - | - | - | - | - | - | - | - | - | - | - |
| 4223-2101 | PROGRAM SUPPLIES | 3,500 | 3,500 | 3,500 | 3,605 | 3,713 | 3,824 | 3,939 | 4,057 | 4,179 | 4,304 | 4,433 |
| 4223-2102 | TOOLS & EQUIPMENT (NON-ASSET) | - | 22,000 | 22,000 | 22,660 | 23,340 | 24,040 | 24,761 | 25,504 | 26,269 | 27,057 | 27,869 |
| 4223-2103 | POSTAGE | 800 | 800 | 800 | 824 | 849 | 874 | 900 | 927 | 955 | 984 | 1,014 |
| 4223-2207 | TRAINING | 2,000 | 2,000 | 2,000 | 2,100 | 2,205 | 2,315 | 2,431 | 2,553 | 2,681 | 2,815 | 2,956 |
| 4223-2301 | CONTRACT SERVICES | 26,950 | 27,250 | 28,450 | 29,304 | 30,183 | 31,088 | 32,021 | 32,982 | 33,971 | 34,990 | 36,040 |
| 4223-2303 | EQUIPMENT MAINTENANCE | - | - | - | - | - | - | - | - | - | - | - |
| 4223-2304 | ADVERTISING | 700 | 700 | 700 | 721 | 743 | 765 | 788 | 812 | 836 | 861 | 887 |
| 4223-2306 | UNIFORM SUPPLY | 2,360 | 3,725 | 4,125 | 4,331 | 4,548 | 4,775 | 5,014 | 5,265 | 5,528 | 5,804 | 6,094 |
| 4223-2309 | REFUSE DISPOSAL | 311,200 | 365,200 | 377,320 | 388,640 | 400,299 | 412,308 | 424,677 | 437,417 | 450,540 | 464,056 | 477,978 |
| 4223-2601 | VEHICLE RENTAL | 94,260 | 94,162 | 94,162 | 96,987 | 99,897 | 102,894 | 105,981 | 109,160 | 112,435 | 115,808 | 119,282 |
| 4223-2603 | CITY OVERHEAD | 169,457 | 228,846 | 230,852 | 237,778 | 244,911 | 252,258 | 259,826 | 267,621 | 275,650 | 283,920 | 292,438 |
| 4223-2605 | DEPARTMENT OVERHEAD | 36,577 | 23,448 | 26,307 | 27,096 | 27,909 | 28,746 | 29,608 | 30,496 | 31,411 | 32,353 | 33,324 |
| 4223-2606 | TECHNOLOGY FUND CHARGE | - | 34,219 | 37,359 | 38,480 | 39,634 | 40,823 | 42,048 | 43,309 | 44,608 | 45,946 | 47,324 |
| 4223-2805 | DEPRECIATION/REPLACEMENT | 16,039 | 16,039 | 16,039 | 16,841 | 17,683 | 18,567 | 19,495 | 20,470 | 21,494 | 22,569 | 23,697 |
| 4223-5101 | EQUIPMENT | 22,000 | - | - | - | - | - | - | - | - | - | - |
| 4223-5103 | VEHICLES | - | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | | |
| | **Total Personnel** | $ 594,298 | $ 609,315 | $ 639,742 | $ 671,730 | $ 705,316 | $ 740,582 | $ 777,612 | $ 816,494 | $ 857,317 | $ 900,182 | $ 945,191 |
| | **Total Operating** | $ 663,843 | $ 821,889 | $ 843,614 | $ 869,367 | $ 895,914 | $ 923,277 | $ 951,489 | $ 980,573 | $ 1,010,557 | $ 1,041,467 | $ 1,073,336 |
| | **Total Debt Service** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Capital Outlay** | $ 22,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Transfers** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | | | | | | | | |
| | **Total 4223 - Multifamily Refuse Collection** | **$ 1,280,141** | **$ 1,431,204** | **$ 1,483,356** | **$ 1,541,097** | **$ 1,601,230** | **$ 1,663,859** | **$ 1,729,101** | **$ 1,797,067** | **$ 1,867,874** | **$ 1,941,649** | **$ 2,018,527** |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| **4224 - COMMERCIAL REFUSE COLLECTION** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4224-1101 | SALARIES FULL-TIME | $ 294,662 | $ 308,134 | $ 326,036 | $ 342,338 | $ 359,455 | $ 377,428 | $ 396,299 | $ 416,114 | $ 436,920 | $ 458,766 | $ 481,704 |
| 4224-1104 | SALARIES-OVERTIME | 25,000 | 25,000 | 25,000 | 26,250 | 27,563 | 28,941 | 30,388 | 31,907 | 33,502 | 35,177 | 36,936 |
| 4224-1106 | SALARIES-PART TIME | 62,999 | 24,690 | 26,691 | 28,026 | 29,427 | 30,898 | 32,443 | 34,065 | 35,768 | 37,556 | 39,434 |

# APPENDIX - D
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 4224-1204 | BILINGUAL PAY | 180 | 180 | 180 | 189 | 198 | 208 | 218 | 229 | 240 | 252 | 265 |
| 4224-1214 | HOLIDAY PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4224-1219 | PERFORMANCE PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4224-1401 | RETIREMENT-PERS | 124,895 | 117,730 | 124,549 | 130,776 | 137,315 | 144,181 | 151,390 | 158,960 | 166,908 | 175,253 | 184,016 |
| 4224-1406 | RETIREMENT PERS-P/T | - | 1,188 | 1,280 | 1,344 | 1,411 | 1,482 | 1,556 | 1,634 | 1,716 | 1,802 | 1,892 |
| 4224-1411 | W/C INS | 10,962 | 11,482 | 12,132 | 12,739 | 13,376 | 14,045 | 14,747 | 15,484 | 16,258 | 17,071 | 17,925 |
| 4224-1416 | W/C INS P/T | 2,520 | 988 | 1,068 | 1,121 | 1,177 | 1,236 | 1,298 | 1,363 | 1,431 | 1,503 | 1,578 |
| 4224-1431 | INS/DEFER COMP | 84,115 | 84,173 | 84,252 | 88,465 | 92,888 | 97,532 | 102,409 | 107,529 | 112,905 | 118,550 | 124,478 |
| 4224-1441 | L/T DISAB INS | 663 | 694 | 734 | 771 | 810 | 851 | 894 | 939 | 986 | 1,035 | 1,087 |
| 4224-1446 | L/T DISAB P/T | 142 | 56 | 60 | 63 | 66 | 69 | 72 | 76 | 80 | 84 | 88 |
| 4224-1461 | MEDICARE | 4,275 | 4,471 | 4,730 | 4,967 | 5,215 | 5,476 | 5,750 | 6,038 | 6,340 | 6,657 | 6,990 |
| 4224-1466 | MEDICARE-P/T | 913 | 358 | 387 | 406 | 426 | 447 | 469 | 492 | 517 | 543 | 570 |
| 4224-1471 | AUTO ALLOWANCE | 210 | 210 | 210 | 221 | 232 | 244 | 256 | 269 | 282 | 296 | 311 |
| 4224-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | - | - | - | - | - | - | - | - | - | - | - |
| 4224-2101 | PROGRAM SUPPLIES | 21,700 | 21,700 | 21,700 | 22,351 | 23,022 | 23,713 | 24,424 | 25,157 | 25,912 | 26,689 | 27,490 |
| 4224-2102 | TOOLS & EQUIPMENT (NON-ASSET) | - | 13,000 | 13,000 | 13,390 | 13,792 | 14,206 | 14,632 | 15,071 | 15,523 | 15,989 | 16,469 |
| 4224-2103 | POSTAGE | 2,200 | 2,200 | 2,200 | 2,266 | 2,334 | 2,404 | 2,476 | 2,550 | 2,627 | 2,706 | 2,787 |
| 4224-2203 | DUES AND SUBSCRIPTIONS | 2,750 | 2,750 | 2,750 | 2,833 | 2,918 | 3,006 | 3,096 | 3,189 | 3,285 | 3,384 | 3,486 |
| 4224-2207 | TRAINING | 3,500 | 3,500 | 2,500 | 2,625 | 2,756 | 2,894 | 3,039 | 3,191 | 3,351 | 3,519 | 3,695 |
| 4224-2301 | CONTRACT SERVICES | 85,520 | 86,350 | 88,150 | 90,795 | 93,519 | 96,325 | 99,215 | 102,191 | 105,257 | 108,415 | 111,667 |
| 4224-2303 | EQUIPMENT MAINTENANCE | 8,500 | 8,500 | 8,500 | 8,755 | 9,018 | 9,289 | 9,568 | 9,855 | 10,151 | 10,456 | 10,770 |
| 4224-2304 | ADVERTISING | 2,000 | 2,000 | 2,000 | 2,060 | 2,122 | 2,186 | 2,252 | 2,320 | 2,390 | 2,462 | 2,536 |
| 4224-2306 | UNIFORM SUPPLY | 3,855 | 3,725 | 4,125 | 4,331 | 4,548 | 4,775 | 5,014 | 5,265 | 5,528 | 5,804 | 6,094 |
| 4224-2309 | REFUSE DISPOSAL | 802,300 | 963,900 | 992,360 | 1,022,131 | 1,052,795 | 1,084,379 | 1,116,910 | 1,150,417 | 1,184,930 | 1,220,478 | 1,257,092 |
| 4224-2401 | TELEPHONE | 2,000 | 3,840 | 3,840 | 3,955 | 4,074 | 4,196 | 4,322 | 4,452 | 4,586 | 4,724 | 4,866 |
| 4224-2601 | VEHICLE RENTAL | 162,167 | 162,645 | 162,645 | 167,524 | 172,550 | 177,727 | 183,059 | 188,551 | 194,208 | 200,034 | 206,035 |
| 4224-2603 | CITY OVERHEAD | 277,440 | 402,662 | 384,099 | 395,622 | 407,491 | 419,716 | 432,307 | 445,276 | 458,634 | 472,393 | 486,565 |
| 4224-2605 | DEPARTMENT OVERHEAD | 59,884 | 40,877 | 43,659 | 44,969 | 46,318 | 47,708 | 49,139 | 50,613 | 52,131 | 53,695 | 55,306 |
| 4224-2606 | TECHNOLOGY FUND CHARGE | - | 59,331 | 61,371 | 63,212 | 65,108 | 67,061 | 69,073 | 71,145 | 73,279 | 75,477 | 77,741 |
| 4224-2805 | DEPRECIATION/REPLACEMENT | 47,971 | 47,971 | 47,971 | 49,410 | 50,892 | 52,419 | 53,992 | 55,612 | 57,280 | 58,998 | 60,768 |
| 4224-5101 | EQUIPMENT | 13,000 | - | - | - | - | - | - | - | - | - | - |
| 4224-5103 | VEHICLES | - | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | | |
| | **Total Personnel** | $ 611,536 | $ 579,354 | $ 607,309 | $ 637,676 | $ 669,559 | $ 703,038 | $ 738,189 | $ 775,099 | $ 813,853 | $ 854,545 | $ 897,274 |
| | **Total Operating** | $ 1,433,816 | $ 1,776,980 | $ 1,792,899 | $ 1,846,819 | $ 1,902,365 | $ 1,959,585 | $ 2,018,526 | $ 2,079,243 | $ 2,141,792 | $ 2,206,225 | $ 2,272,599 |
| | **Total Debt Service** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Capital Outlay** | $ 60,971 | $ 47,971 | $ 47,971 | $ 49,410 | $ 50,892 | $ 52,419 | $ 53,992 | $ 55,612 | $ 57,280 | $ 58,998 | $ 60,768 |
| | **Total Transfers** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | | | | | | | | |
| | **Total 4224 - Commercial Refuse Collection** | **$ 2,106,323** | **$ 2,404,305** | **$ 2,448,179** | **$ 2,533,905** | **$ 2,622,816** | **$ 2,715,042** | **$ 2,810,707** | **$ 2,909,954** | **$ 3,012,925** | **$ 3,119,768** | **$ 3,230,641** |
| | | | | | | | | | | | | |

# APPENDIX - D
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | | | | | | | | | |
| **4226 - TEMPORARY BIN RENTAL** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4226-1101 | SALARIES FULL-TIME | $ 143,262 | $ 147,711 | $ 156,195 | $ 164,005 | $ 172,205 | $ 180,815 | $ 189,856 | $ 199,349 | $ 209,316 | $ 219,782 | $ 230,771 |
| 4226-1104 | SALARIES-OVERTIME | 18,000 | 20,000 | 20,000 | 21,000 | 22,050 | 23,153 | 24,311 | 25,527 | 26,803 | 28,143 | 29,550 |
| 4226-1106 | SALARIES-PART TIME | 3,839 | 6,884 | 7,446 | 7,818 | 8,209 | 8,619 | 9,050 | 9,503 | 9,978 | 10,477 | 11,001 |
| 4226-1204 | BILINGUAL PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4226-1214 | HOLIDAY PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4226-1219 | PERFORMANCE PAY | - | - | - | - | - | - | - | - | - | - | - |
| 4226-1401 | RETIREMENT-PERS | 60,686 | 56,404 | 59,635 | 62,617 | 65,748 | 69,035 | 72,487 | 76,111 | 79,917 | 83,913 | 88,109 |
| 4226-1406 | RETIREMENT PERS-P/T | - | - | - | - | - | - | - | - | - | - | - |
| 4226-1411 | W/C INS | 4,673 | 4,850 | 5,106 | 5,361 | 5,629 | 5,910 | 6,206 | 6,516 | 6,842 | 7,184 | 7,543 |
| 4226-1416 | W/C INS P/T | 38 | 69 | 74 | 78 | 82 | 86 | 90 | 95 | 100 | 105 | 110 |
| 4226-1431 | INS/DEFER COMP | 38,395 | 38,472 | 38,578 | 40,507 | 42,532 | 44,659 | 46,892 | 49,237 | 51,699 | 54,284 | 56,998 |
| 4226-1441 | L/T DISAB INS | 322 | 332 | 351 | 369 | 387 | 406 | 426 | 447 | 469 | 492 | 517 |
| 4226-1446 | L/T DISAB P/T | 9 | 15 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 4226-1461 | MEDICARE | 2,077 | 2,142 | 2,265 | 2,378 | 2,497 | 2,622 | 2,753 | 2,891 | 3,036 | 3,188 | 3,347 |
| 4226-1466 | MEDICARE-P/T | 56 | 100 | 108 | 113 | 119 | 125 | 131 | 138 | 145 | 152 | 160 |
| 4226-1471 | AUTO ALLOWANCE | 210 | 210 | 210 | 221 | 232 | 244 | 256 | 269 | 282 | 296 | 311 |
| 4226-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | - | - | - | - | - | - | - | - | - | - | - |
| 4226-2101 | PROGRAM SUPPLIES | 4,200 | 4,200 | 4,200 | 4,326 | 4,456 | 4,590 | 4,728 | 4,870 | 5,016 | 5,166 | 5,321 |
| 4226-2102 | TOOLS & EQUIPMENT (NON-ASSET) | - | 52,000 | - | - | - | - | - | - | - | - | - |
| 4226-2301 | CONTRACT SERVICES | - | - | - | - | - | - | - | - | - | - | - |
| 4226-2306 | UNIFORM SUPPLY | 1,695 | 2,235 | 2,475 | 2,599 | 2,729 | 2,865 | 3,008 | 3,158 | 3,316 | 3,482 | 3,656 |
| 4226-2309 | REFUSE DISPOSAL | 268,660 | 285,810 | 293,050 | 301,842 | 310,897 | 320,224 | 329,831 | 339,726 | 349,918 | 360,416 | 371,228 |
| 4226-2310 | BANK SERVICE FEES | 15,000 | 15,000 | 15,000 | 15,450 | 15,914 | 16,391 | 16,883 | 17,389 | 17,911 | 18,448 | 19,001 |
| 4226-2601 | VEHICLE RENTAL | 81,352 | 64,620 | 64,620 | 66,559 | 68,556 | 70,613 | 72,731 | 74,913 | 77,160 | 79,475 | 81,859 |
| 4226-2603 | CITY OVERHEAD | 118,622 | 157,531 | 151,846 | 156,401 | 161,093 | 165,926 | 170,904 | 176,031 | 181,312 | 186,751 | 192,354 |
| 4226-2605 | DEPARTMENT OVERHEAD | 25,604 | 16,182 | 17,451 | 17,975 | 18,514 | 19,069 | 19,641 | 20,230 | 20,837 | 21,462 | 22,106 |
| 4226-2606 | TECHNOLOGY FUND CHARGE | - | 24,091 | 25,200 | 25,956 | 26,735 | 27,537 | 28,363 | 29,214 | 30,090 | 30,993 | 31,923 |
| 4227-2705 | BAD DEBT EXPENSE | - | - | - | - | - | - | - | - | - | - | - |
| 4226-2805 | DEPRECIATION/REPLACEMENT | 101,912 | 101,912 | 101,912 | 104,969 | 108,118 | 111,362 | 114,703 | 118,144 | 121,688 | 125,339 | 129,099 |
| 4226-5101 | EQUIPMENT | - | - | - | - | - | - | - | - | - | - | - |
| 4226-5103 | VEHICLES | - | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | | |
| | **Total Personnel** | $ 271,567 | $ 277,189 | $ 289,985 | $ 304,485 | $ 319,709 | $ 335,694 | $ 352,479 | $ 370,105 | $ 388,610 | $ 408,040 | $ 428,442 |
| | **Total Operating** | $ 617,045 | $ 723,581 | $ 675,754 | $ 696,077 | $ 717,012 | $ 738,577 | $ 760,792 | $ 783,675 | $ 807,248 | $ 831,532 | $ 856,547 |
| | **Total Debt Service** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Capital Outlay** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Transfers** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | | | | | | | | |

# APPENDIX - D
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
## REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Total 4226 - Temporary Bin Rental** | **$ 888,612** | **$ 1,000,770** | **$ 965,739** | **$ 1,000,562** | **$ 1,036,721** | **$ 1,074,271** | **$ 1,113,271** | **$ 1,153,780** | **$ 1,195,858** | **$ 1,239,572** | **$ 1,284,989** |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| **4229 - USED OIL RECYCLING GRANTS** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4229-1101 | SALARIES FULL-TIME | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| 4229-1104 | SALARIES-OVERTIME | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1106 | SALARIES-PART TIME | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1401 | RETIREMENT-PERS | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1406 | RETIREMENT PERS-P/T | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1411 | W/C INS | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1416 | W/C INS P/T | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1431 | INS/DEFER COMP | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1441 | L/T DISAB INS | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1446 | L/T DISAB P/T | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1461 | MEDICARE | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1466 | MEDICARE-P/T | - | - | - | - | - | - | - | - | - | - | - |
| 4229-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | - | - | - | - | - | - | - | - | - | - | - |
| 4229-2101 | PROGRAM SUPPLIES | 3,000 | 2,000 | 2,000 | 2,060 | 2,122 | 2,186 | 2,252 | 2,320 | 2,390 | 2,462 | 2,536 |
| 4229-2301 | CONTRACT SERVICES | 1,000 | 1,000 | 1,000 | 1,050 | 1,103 | 1,158 | 1,216 | 1,277 | 1,341 | 1,408 | 1,478 |
| 4229-2304 | ADVERTISING | - | - | - | - | - | - | - | - | - | - | - |
| 4229-5101 | EQUIPMENT | - | - | - | - | - | - | - | - | - | - | - |
| 4229-5103 | VEHICLES | - | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | | |
| | **Total Personnel** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Operating** | $ 4,000 | $ 3,000 | $ 3,000 | $ 3,110 | $ 3,225 | $ 3,344 | $ 3,468 | $ 3,597 | $ 3,731 | $ 3,870 | $ 4,014 |
| | **Total Debt Service** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Capital Outlay** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | **Total Transfers** | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | | | | | | | | |
| | **Total 4229 - Used Oil Recycling Grants** | **$ 4,000** | **$ 3,000** | **$ 3,000** | **$ 3,110** | **$ 3,225** | **$ 3,344** | **$ 3,468** | **$ 3,597** | **$ 3,731** | **$ 3,870** | **$ 4,014** |
| | | | | | | | | | | | | |
| | **GROWTH ASSUMPTIONS - EXPENSES** | | | | | | | | | | | |
| | | | | | | | | | | | | |
| **4221 - STREET SWEEPING** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4221-1101 | SALARIES FULL-TIME | -3.0% | 3.7% | 4.9% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1104 | SALARIES-OVERTIME | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1106 | SALARIES-PART TIME | 11.2% | 14.5% | 7.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1214 | HOLIDAY PAY | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1401 | RETIREMENT-PERS | -105.4% | -6.5% | 4.8% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |

# APPENDIX - D
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
## REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 4221-1404 | OPEB | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1406 | RETIREMENT PERS-P/T | -100.0% | NA | 7.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1411 | W/C INS | 3.9% | 3.8% | 4.8% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1416 | W/C INS P/T | 11.2% | 13.8% | 8.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1431 | INS/DEFER COMP | 11.2% | 0.7% | 1.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1441 | L/T DISAB INS | -37.7% | 4.2% | 4.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1446 | L/T DISAB P/T | 500.0% | 16.7% | 14.3% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1461 | MEDICARE | -22.6% | 3.6% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1466 | MEDICARE-P/T | 8.3% | 15.4% | 8.9% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1471 | AUTO ALLOWANCE | -0.5% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-2111 | FUEL - CNG | -22.0% | 73.3% | 1.9% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4221-2301 | CONTRACT SERVICES | 0.0% | 14.4% | 12.2% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-2309 | REFUSE DISPOSAL | 23.4% | 18.1% | 2.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-2601 | VEHICLE RENTAL | 0.0% | -67.6% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4221-2603 | CITY OVERHEAD | -1.6% | 38.5% | 9.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4221-2605 | DEPARTMENT OVERHEAD | 21.5% | -34.5% | 20.1% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4221-2606 | TECHNOLOGY FUND CHARGE | -100.0% | NA | 17.7% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4221-2705 | BAD DEBT EXPENSE | -100.0% | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4221-2805 | DEPRECIATION/REPLACEMENT | -19.5% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4221-2899 | XFRS TO OTHER FUNDS | NA | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4221-5101 | EQUIPMENT | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4221-5103 | VEHICLES | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| | | | | | | | | | | | | |
| **4222 - RESIDENTIAL REFUSE COLLECTION** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4222-1101 | SALARIES FULL-TIME | 16.6% | 12.8% | 6.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1104 | SALARIES-OVERTIME | -71.8% | 60.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1106 | SALARIES-PART TIME | 15.9% | 25.0% | 5.6% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1204 | BILINGUAL PAY | -0.3% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1214 | HOLIDAY PAY | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1219 | PERFORMANCE PAY | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1401 | RETIREMENT-PERS | 32.3% | 0.1% | 6.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1406 | RETIREMENT PERS-P/T | 43.2% | -39.9% | 3.3% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1411 | W/C INS | 3.9% | 12.0% | 5.9% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1416 | W/C INS P/T | -39.1% | 24.2% | 5.9% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1431 | INS/DEFER COMP | 61.5% | 7.5% | 0.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1441 | L/T DISAB INS | -26.3% | 12.8% | 6.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1446 | L/T DISAB P/T | 5.0% | 28.6% | 3.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1461 | MEDICARE | -6.7% | 12.8% | 6.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1466 | MEDICARE-P/T | 11.4% | 24.8% | 5.8% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |

## APPENDIX - D
## CITY OF CLAREMONT, CA
### SANITATION SYSTEM
### REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 4222-1471 | AUTO ALLOWANCE | -66.8% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-2101 | PROGRAM SUPPLIES | 18.0% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2102 | TOOLS & EQUIPMENT (NON-ASSET) | NA | NA | -31.3% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2103 | POSTAGE | 129.3% | -10.5% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2201 | MEETINGS AND TRAVEL | NA | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2203 | DUES AND SUBSCRIPTIONS | 15.5% | 4.6% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2207 | TRAINING | NA | 4.6% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-2301 | CONTRACT SERVICES | 12.4% | -2.5% | 1.5% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2303 | EQUIPMENT MAINTENANCE | -100.0% | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2304 | ADVERTISING | 824.1% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2306 | UNIFORM SUPPLY | -14.9% | -6.4% | 10.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-2309 | REFUSE DISPOSAL | 12.3% | 24.9% | 3.7% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2310 | BANK SERVICE FEES | -19.9% | -100.0% | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2401 | TELEPHONE | -9.7% | 28.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2601 | VEHICLE RENTAL | 0.0% | 40.2% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2603 | CITY OVERHEAD | -7.2% | 37.5% | -21.5% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2605 | DEPARTMENT OVERHEAD | 14.6% | -34.8% | -9.7% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2606 | TECHNOLOGY FUND CHARGE | 116.1% | 18.0% | -14.4% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2705 | BAD DEBT EXPENSE | -100.0% | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2805 | DEPRECIATION/REPLACEMENT | -0.3% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-2899 | XFRS TO OTHER FUNDS | NA | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4222-5101 | EQUIPMENT | 12.8% | -100.0% | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4222-5103 | VEHICLES | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| | | | | | | | | | | | | |
| **4223 - MULTIFAMILY REFUSE COLLECTION** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4223-1101 | SALARIES FULL-TIME | 14.4% | 8.1% | 6.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1104 | SALARIES-OVERTIME | -62.6% | 11.1% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1106 | SALARIES-PART TIME | 91.7% | -64.2% | 8.2% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1204 | BILINGUAL PAY | 0.0% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1214 | HOLIDAY PAY | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1219 | PERFORMANCE PAY | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1401 | RETIREMENT-PERS | 27.8% | -2.9% | 6.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1406 | RETIREMENT PERS-P/T | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1411 | W/C INS | -0.8% | 7.9% | 6.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1416 | W/C INS P/T | 86.1% | -64.2% | 8.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1431 | INS/DEFER COMP | 44.6% | 4.1% | 0.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1441 | L/T DISAB INS | -28.1% | 8.2% | 6.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1446 | L/T DISAB P/T | 125.0% | -64.4% | 12.5% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1461 | MEDICARE | -9.2% | 8.1% | 6.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |

## APPENDIX - D

## CITY OF CLAREMONT, CA

### SANITATION SYSTEM

### REVENUES AND EXPENSES

| Acct | Description | Budget | Budget | Budget | Projected | Projected | Projected | Projected | Projected | Projected | Projected | Projected |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 |
| 4223-1466 | MEDICARE-P/T | 85.4% | -64.3% | 8.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1471 | AUTO ALLOWANCE | -0.5% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-2101 | PROGRAM SUPPLIES | NA | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2102 | TOOLS & EQUIPMENT (NON-ASSET) | NA | NA | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2103 | POSTAGE | 19.8% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2207 | TRAINING | NA | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-2301 | CONTRACT SERVICES | 81.8% | 1.1% | 4.4% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2303 | EQUIPMENT MAINTENANCE | NA | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2304 | ADVERTISING | NA | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2306 | UNIFORM SUPPLY | 6.2% | 57.8% | 10.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-2309 | REFUSE DISPOSAL | 21.5% | 17.4% | 3.3% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2601 | VEHICLE RENTAL | 0.0% | -0.1% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2603 | CITY OVERHEAD | 4.1% | 35.0% | 0.9% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2605 | DEPARTMENT OVERHEAD | 28.5% | -35.9% | 12.2% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2606 | TECHNOLOGY FUND CHARGE | -100.0% | NA | 9.2% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4223-2805 | DEPRECIATION/REPLACEMENT | 56.1% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4223-5101 | EQUIPMENT | 2.4% | -100.0% | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| | | | | | | | | | | | | |
| **4224 - COMMERCIAL REFUSE COLLECTION** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4224-1101 | SALARIES FULL-TIME | -12.3% | 4.6% | 5.8% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1104 | SALARIES-OVERTIME | -38.8% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1106 | SALARIES-PART TIME | 85.9% | -60.8% | 8.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1204 | BILINGUAL PAY | 0.0% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1214 | HOLIDAY PAY | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1219 | PERFORMANCE PAY | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1401 | RETIREMENT-PERS | -1.6% | -5.7% | 5.8% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1406 | RETIREMENT PERS-P/T | -100.0% | NA | 7.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1411 | W/C INS | -21.9% | 4.7% | 5.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1416 | W/C INS P/T | 80.9% | -60.8% | 8.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1431 | INS/DEFER COMP | -2.1% | 0.1% | 0.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1441 | L/T DISAB INS | -45.2% | 4.7% | 5.8% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1446 | L/T DISAB P/T | 129.0% | -60.6% | 7.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1461 | MEDICARE | -24.2% | 4.6% | 5.8% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1466 | MEDICARE-P/T | 80.8% | -60.8% | 8.1% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1471 | AUTO ALLOWANCE | -0.5% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-2101 | PROGRAM SUPPLIES | 100.4% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2102 | TOOLS & EQUIPMENT (NON-ASSET) | NA | NA | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2103 | POSTAGE | 40.8% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |

## APPENDIX - D
## CITY OF CLAREMONT, CA
### SANITATION SYSTEM
### REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 4224-2203 | DUES AND SUBSCRIPTIONS | NA | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2207 | TRAINING | NA | 0.0% | -28.6% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-2301 | CONTRACT SERVICES | 4.3% | 1.0% | 2.1% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2303 | EQUIPMENT MAINTENANCE | -9.1% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2304 | ADVERTISING | NA | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2306 | UNIFORM SUPPLY | 2.7% | -3.4% | 10.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-2309 | REFUSE DISPOSAL | 24.7% | 20.1% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2401 | TELEPHONE | -39.8% | 92.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2601 | VEHICLE RENTAL | 0.0% | 0.3% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2603 | CITY OVERHEAD | -4.7% | 45.1% | -4.6% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2605 | DEPARTMENT OVERHEAD | 17.6% | -31.7% | 6.8% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2606 | TECHNOLOGY FUND CHARGE | -100.0% | NA | 3.4% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-2805 | DEPRECIATION/REPLACEMENT | 38.8% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4224-5101 | EQUIPMENT | -99.0% | -100.0% | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4224-5103 | VEHICLES | NA | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| | | | | | | | | | | | | |
| **4226 - TEMPORARY BIN RENTAL** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4226-1101 | SALARIES FULL-TIME | -27.4% | 3.1% | 5.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1104 | SALARIES-OVERTIME | -53.3% | 11.1% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1106 | SALARIES-PART TIME | 51.2% | 79.3% | 8.2% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1204 | BILINGUAL PAY | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1214 | HOLIDAY PAY | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1219 | PERFORMANCE PAY | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1401 | RETIREMENT-PERS | -18.3% | -7.1% | 5.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1406 | RETIREMENT PERS-P/T | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1411 | W/C INS | -43.2% | 3.8% | 5.3% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1416 | W/C INS P/T | 46.2% | 81.6% | 7.2% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1431 | INS/DEFER COMP | -9.2% | 0.2% | 0.3% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1441 | L/T DISAB INS | -53.4% | 3.1% | 5.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1446 | L/T DISAB P/T | 350.0% | 66.7% | 13.3% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1461 | MEDICARE | -41.9% | 3.1% | 5.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1466 | MEDICARE-P/T | 51.4% | 78.6% | 8.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1471 | AUTO ALLOWANCE | -0.5% | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-2101 | PROGRAM SUPPLIES | 66.3% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4226-2102 | TOOLS & EQUIPMENT (NON-ASSET) | NA | NA | -100.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-2301 | CONTRACT SERVICES | -100.0% | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4226-2306 | UNIFORM SUPPLY | -99.3% | 31.9% | 10.7% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-2309 | REFUSE DISPOSAL | 1501.8% | 6.4% | 2.5% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4226-2310 | BANK SERVICE FEES | -81.6% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |

## APPENDIX - D
## CITY OF CLAREMONT, CA
### SANITATION SYSTEM
### REVENUES AND EXPENSES

| Acct | Description | Budget 2026 | Budget 2027 | Budget 2028 | Projected 2029 | Projected 2030 | Projected 2031 | Projected 2032 | Projected 2033 | Projected 2034 | Projected 2035 | Projected 2036 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 4226-2601 | VEHICLE RENTAL | -33.5% | -20.6% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4226-2603 | CITY OVERHEAD | 454.6% | 32.8% | -3.6% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4226-2605 | DEPARTMENT OVERHEAD | 99.0% | -36.8% | 7.8% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4226-2606 | TECHNOLOGY FUND CHARGE | -100.0% | NA | 4.6% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4227-2705 | BAD DEBT EXPENSE | NA | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4226-2805 | DEPRECIATION/REPLACEMENT | -17.9% | 0.0% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4226-5101 | EQUIPMENT | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4226-5103 | VEHICLES | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| | | | | | | | | | | | | |
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| **4229 - USED OIL RECYCLING GRANTS** | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 4229-1101 | SALARIES FULL-TIME | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1104 | SALARIES-OVERTIME | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1106 | SALARIES-PART TIME | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1401 | RETIREMENT-PERS | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1406 | RETIREMENT PERS-P/T | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1411 | W/C INS | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1416 | W/C INS P/T | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1431 | INS/DEFER COMP | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1441 | L/T DISAB INS | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1446 | L/T DISAB P/T | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1461 | MEDICARE | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1466 | MEDICARE-P/T | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-1498 | CHANGE IN EMPLOYEE BENEFITS PAYABLE | -100.0% | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-2101 | PROGRAM SUPPLIES | NA | -33.3% | 0.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4229-2301 | CONTRACT SERVICES | NA | 0.0% | 0.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-2304 | ADVERTISING | NA | NA | NA | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 4229-5101 | EQUIPMENT | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |
| 4229-5103 | VEHICLES | NA | NA | NA | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% |

# City of Claremont, CA

## Comprehensive Sanitation Rate Study

## Appendix E | 10-Year Financial Projections

# APPENDIX - E
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### PROJECTED OPERATING RESULTS

| Line | Description | Proposed | Fiscal Year Ending June 30 | | | | Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 |
| | **REVENUES** | | | | | | | | | | |
| | | | | | | | | | | | |
| | **Operating Revenues** | | | | | | | | | | |
| 1 | Street Sweeping Service | $ 612,670 | $ 673,937 | $ 741,331 | $ 800,637 | $ 864,688 | $ 920,893 | $ 976,147 | $ 1,034,716 | $ 1,055,410 | $ 1,076,518 |
| 2 | Recycling Service | 4,065,899 | 4,472,489 | 4,919,738 | 5,313,317 | 5,738,382 | 6,111,377 | 6,478,060 | 6,866,744 | 7,004,079 | 7,144,161 |
| 3 | Multi-Family Service | 1,186,500 | 1,305,150 | 1,435,665 | 1,550,518 | 1,674,559 | 1,783,405 | 1,890,409 | 2,003,834 | 2,043,911 | 2,084,789 |
| 4 | Commercial Service | 1,952,790 | 2,148,069 | 2,362,876 | 2,551,906 | 2,756,058 | 2,935,202 | 3,111,314 | 3,297,993 | 3,363,952 | 3,431,231 |
| 5 | Special Bins Service | 1,155,000 | 1,270,500 | 1,397,550 | 1,509,354 | 1,630,102 | 1,736,059 | 1,840,223 | 1,950,636 | 1,989,649 | 2,029,442 |
| 6 | Recycling Service | 13,125 | 14,438 | 15,882 | 17,153 | 18,525 | 19,729 | 20,912 | 22,166 | 22,609 | 23,062 |
| 7 | Sales Other Service | 14,700 | 16,170 | 17,787 | 19,210 | 20,747 | 22,096 | 23,422 | 24,827 | 25,324 | 25,830 |
| 8 | County Collection Service | 94,500 | 103,950 | 114,345 | 123,493 | 133,372 | 142,041 | 150,563 | 159,597 | 162,789 | 166,045 |
| | | | | | | | | | | | |
| | **Other Operating Revenues** | | | | | | | | | | |
| 9 | Other Revenues | $ 98,000 | $ 98,000 | $ 98,000 | $ 98,000 | $ 98,000 | $ 98,000 | $ 98,000 | $ 98,000 | $ 98,000 | $ 98,000 |
| 10 | Grants | - | - | - | - | - | - | - | - | - | - |
| 11 | Miscellaneous Revenues | - | - | - | - | - | - | - | - | - | - |
| | | | | | | | | | | | |
| | **Other Non-Operating Revenues** | | | | | | | | | | |
| 12 | Interest | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 | $ 5,000 |
| | | | | | | | | | | | |
| 13 | **Total Revenues** | **$ 9,198,184** | **$ 10,107,703** | **$ 11,108,174** | **$ 11,988,588** | **$ 12,939,433** | **$ 13,773,802** | **$ 14,594,050** | **$ 15,463,513** | **$ 15,770,723** | **$ 16,084,078** |
| | | | | | | | | | | | |
| | **EXPENSES** | | | | | | | | | | |
| | | | | | | | | | | | |
| | **Current Expenses** | | | | | | | | | | |
| 14 | 4221 - Street Sweeping | $ 666,259 | $ 728,930 | $ 760,499 | $ 793,499 | $ 827,998 | $ 864,065 | $ 901,779 | $ 941,211 | $ 982,448 | $ 1,025,570 |
| 15 | 4222 - Residential Refuse Collection | 4,887,739 | 4,710,867 | 4,879,665 | 5,054,902 | 5,236,837 | 5,425,748 | 5,621,911 | 5,825,631 | 6,037,210 | 6,256,983 |
| 16 | 4223 - Multifamily Refuse Collection | 1,431,204 | 1,483,356 | 1,541,097 | 1,601,230 | 1,663,859 | 1,729,101 | 1,797,067 | 1,867,874 | 1,941,649 | 2,018,527 |
| 17 | 4224 - Commercial Refuse Collection | 2,356,334 | 2,400,208 | 2,484,495 | 2,571,924 | 2,662,623 | 2,756,715 | 2,854,342 | 2,955,645 | 3,060,770 | 3,169,873 |
| 18 | 4226 - Temporary Bin Rental | 1,000,770 | 965,739 | 1,000,562 | 1,036,721 | 1,074,271 | 1,113,271 | 1,153,780 | 1,195,858 | 1,239,572 | 1,284,989 |
| 19 | 4229 - Used Oil Recycling Grants | 3,000 | 3,000 | 3,110 | 3,225 | 3,344 | 3,468 | 3,597 | 3,731 | 3,870 | 4,014 |
| 20 | **Total Current Expenses** | **$ 10,345,306** | **$ 10,292,100** | **$ 10,669,428** | **$ 11,061,501** | **$ 11,468,932** | **$ 11,892,368** | **$ 12,332,476** | **$ 12,789,950** | **$ 13,265,519** | **$ 13,759,956** |
| | | | | | | | | | | | |
| 21 | **Income Available for Debt Service** | **$ (1,147,122)** | **$ (184,397)** | **$ 438,746** | **$ 927,087** | **$ 1,470,501** | **$ 1,881,434** | **$ 2,261,574** | **$ 2,673,563** | **$ 2,505,204** | **$ 2,324,122** |
| | | | | | | | | | | | |
| | **DEBT SERVICE** | | | | | | | | | | |
| | | | | | | | | | | | |
| 22 | **Total Parity Indebtedness** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |

# APPENDIX - E
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
## PROJECTED OPERATING RESULTS

| Line | Description | Proposed | Fiscal Year Ending June 30 | | | | Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 |
| 23 | **Total New Debt** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| 24 | **Total Indebtedness** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| 25 | **Net Results of Operations** | **$ (1,147,122)** | **$ (184,397)** | **$ 438,746** | **$ 927,087** | **$ 1,470,501** | **$ 1,881,434** | **$ 2,261,574** | **$ 2,673,563** | **$ 2,505,204** | **$ 2,324,122** |
| | **DEBT SERVICE COVERAGE** | | | | | | | | | | |
| | **Income Available for Debt Service** | | | | | | | | | | |
| 26 | From Operations | $ (1,147,122) | $ (184,397) | $ 438,746 | $ 927,087 | $ 1,470,501 | $ 1,881,434 | $ 2,261,574 | $ 2,673,563 | $ 2,505,204 | $ 2,324,122 |
| 27 | Plus: 0.00% of RSF Included Towards DSC | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| 28 | **Total Income Available for Debt Service** | **$ (1,147,122)** | **$ (184,397)** | **$ 438,746** | **$ 927,087** | **$ 1,470,501** | **$ 1,881,434** | **$ 2,261,574** | **$ 2,673,563** | **$ 2,505,204** | **$ 2,324,122** |
| | **Debt Service Coverage - Total Indebtedness** | | | | | | | | | | |
| 29 | Calculated | - | - | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| 30 | Targeted | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| 31 | Required | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| 32 | Capital Outlay | $ (47,971) | $ (47,971) | $ (49,410) | $ (50,892) | $ (52,419) | $ (53,992) | $ (55,612) | $ (57,280) | $ (58,998) | $ (60,768) |
| 33 | Transfers Out | - | - | - | - | - | - | - | - | - | - |
| 34 | Transfers In | - | - | - | - | - | - | - | - | - | - |
| 35 | **Net Results** | **$ (1,195,093)** | **$ (232,368)** | **$ 389,336** | **$ 876,195** | **$ 1,418,082** | **$ 1,827,442** | **$ 2,205,962** | **$ 2,616,283** | **$ 2,446,206** | **$ 2,263,354** |
| | **RESERVE FUND BALANCE ACTIVITY** | | | | | | | | | | |
| | **Operating Fund - Sanitation** | | | | | | | | | | |
| 36 | Beginning Fund Balance | $ 1,434,463 | $ 1,700,598 | $ 1,691,852 | $ 1,753,879 | $ 1,818,329 | $ 1,885,304 | $ 1,954,910 | $ 2,027,256 | $ 2,102,458 | $ 2,180,633 |
| 37 | Deposit/(Withdrawal) from Operations | (1,195,093) | (232,368) | 389,336 | 876,195 | 1,418,082 | 1,827,442 | 2,205,962 | 2,616,283 | 2,446,206 | 2,263,354 |
| 38 | Deposit/(Withdrawal) from/(to) Capital Fund | 1,461,228 | 223,622 | (327,310) | (811,745) | (1,351,107) | (1,757,836) | (2,133,616) | (2,541,082) | (2,368,030) | (2,182,077) |
| 39 | **Ending Fund Balance** | **$ 1,700,598** | **$ 1,691,852** | **$ 1,753,879** | **$ 1,818,329** | **$ 1,885,304** | **$ 1,954,910** | **$ 2,027,256** | **$ 2,102,458** | **$ 2,180,633** | **$ 2,261,911** |
| 40 | **Targeted Fund Balance** | **$ 1,700,598** | **$ 1,691,852** | **$ 1,753,879** | **$ 1,818,329** | **$ 1,885,304** | **$ 1,954,910** | **$ 2,027,256** | **$ 2,102,458** | **$ 2,180,633** | **$ 2,261,911** |
| 41 | **Variance** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| 42 | **Days Cash on Hand** | **60** | **60** | **60** | **60** | **60** | **60** | **60** | **60** | **60** | **60** |
| 43 | **Targeted Days Cash on Hand** | **60** | **60** | **60** | **60** | **60** | **60** | **60** | **60** | **60** | **60** |

# APPENDIX - E
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### PROJECTED OPERATING RESULTS

| Line | Description | Proposed | Fiscal Year Ending June 30 | | | | Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 |
| | **Capital Fund - Sanitation** | | | | | | | | | | |
| 44 | Beginning Fund Balance | $ 4,420,373 | $ 1,644,205 | $ 1,420,583 | $ 1,458,252 | $ 289,822 | $ 894,929 | $ 1,152,765 | $ 1,086,821 | $ 301,282 | $ 444,205 |
| 45 | Net Transfers In/(Out) From Operating Fund | (1,461,228) | (223,622) | 327,310 | 811,745 | 1,351,107 | 1,757,836 | 2,133,616 | 2,541,082 | 2,368,030 | 2,182,077 |
| 46 | Cash Funded Capital Projects | (1,314,940) | - | (289,641) | (1,980,175) | (746,000) | (1,500,000) | (2,199,559) | (3,326,621) | (2,225,108) | - |
| 47 | **Ending Fund Balance** | **$ 1,644,205** | **$ 1,420,583** | **$ 1,458,252** | **$ 289,822** | **$ 894,929** | **$ 1,152,765** | **$ 1,086,821** | **$ 301,282** | **$ 444,205** | **$ 2,626,281** |
| | | | | | | | | | | | |
| 48 | **Total Fund Balance - Sewer** | **$ 3,344,803** | **$ 3,112,435** | **$ 3,212,130** | **$ 2,108,150** | **$ 2,780,233** | **$ 3,107,675** | **$ 3,114,078** | **$ 2,403,740** | **$ 2,624,838** | **$ 4,888,192** |
| | | | | | | | | | | | |
| 49 | **Total Days Cash on Hand** | **118** | **110** | **110** | **70** | **88** | **95** | **92** | **69** | **72** | **130** |

# City of Claremont, CA

## Comprehensive Sanitation Rate Study

| | |
|---|---|
| **Appendix F** | Proposed Monthly Sanitation Rates for FY 2027/28 – FY 2030/31 |

WILLDAN
FINANCIAL SERVICES

# APPENDIX - F

# CITY OF CLAREMONT, CA

## SANITATION SYSTEM

### PROPOSED MONTHLY SANITATION FEES

| Line | Description | Unit | Current Fees | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | | | | | | | |
| | **Residential Sanitation Fees** | | | | | | | |
| | **35-gal** | | | | | | | |
| 1 | Curbside | Per month | $ 29.56 | $ 32.52 | $ 35.77 | $ 39.35 | $ 42.50 | $ 45.90 |
| 2 | Curbside with discount** | Per month | $ 23.67 | $ 26.04 | $ 28.64 | $ 31.50 | $ 34.02 | $ 36.74 |
| 3 | Off Street | Per month | $ 61.58 | $ 67.74 | $ 74.51 | $ 81.96 | $ 88.52 | $ 95.60 |
| 4 | Off Street with discount** | Per month | $ 55.67 | $ 61.24 | $ 67.36 | $ 74.10 | $ 80.03 | $ 86.43 |
| 5 | Off Street with discount & disability** | Per month | $ 28.17 | $ 30.99 | $ 34.09 | $ 37.50 | $ 40.50 | $ 43.74 |
| | **64-gal** | | | | | | | |
| 6 | Curbside | Per month | $ 35.32 | $ 38.85 | $ 42.74 | $ 47.01 | $ 50.77 | $ 54.83 |
| 7 | Curbside with discount** | Per month | $ 28.26 | $ 31.09 | $ 34.20 | $ 37.62 | $ 40.63 | $ 43.88 |
| 8 | Off Street | Per month | $ 67.35 | $ 74.09 | $ 81.50 | $ 89.65 | $ 96.82 | $ 104.57 |
| 9 | Off Street with discount** | Per month | $ 60.28 | $ 66.31 | $ 72.94 | $ 80.23 | $ 86.65 | $ 93.58 |
| 10 | Off Street with discount & disability** | Per month | $ 32.78 | $ 36.06 | $ 39.67 | $ 43.64 | $ 47.13 | $ 50.90 |
| | **96-gal** | | | | | | | |
| 11 | Curbside | Per month | $ 45.06 | $ 49.57 | $ 54.53 | $ 59.98 | $ 64.78 | $ 69.96 |
| 12 | Curbside with discount** | Per month | $ 36.05 | $ 39.66 | $ 43.63 | $ 47.99 | $ 51.83 | $ 55.98 |
| 13 | Off Street | Per month | $ 77.08 | $ 84.79 | $ 93.27 | $ 102.60 | $ 110.81 | $ 119.67 |
| 14 | Off Street with discount** | Per month | $ 68.07 | $ 74.88 | $ 82.37 | $ 90.61 | $ 97.86 | $ 105.69 |
| 15 | Off Street with discount & disability** | Per month | $ 40.57 | $ 44.63 | $ 49.09 | $ 54.00 | $ 58.32 | $ 62.99 |
| | **2-96 gal** | | | | | | | |
| 16 | Curbside | Per month | $ 65.39 | $ 71.93 | $ 79.12 | $ 87.03 | $ 93.99 | $ 101.51 |
| 17 | Curbside with discount** | Per month | $ 52.31 | $ 57.54 | $ 63.29 | $ 69.62 | $ 75.19 | $ 81.21 |
| 18 | Off Street | Per month | $ 97.41 | $ 107.15 | $ 117.87 | $ 129.66 | $ 140.03 | $ 151.23 |
| | **3-96 gal** | | | | | | | |
| 19 | Curbside* | Per month | $ 86.59 | $ 95.25 | $ 104.78 | $ 115.26 | $ 124.48 | $ 134.44 |
| | **4-96 gal** | | | | | | | |
| 20 | Curbside* | Per month | $ 107.78 | $ 118.56 | $ 130.42 | $ 143.46 | $ 154.94 | $ 167.34 |

*An additional $23.32 per month charge for each extra refuse container over two containers in FY 2027.

**20% discount on refuse and sewer charges based on container size.

# APPENDIX - F
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### PROPOSED MONTHLY SANITATION FEES

| Line | Description | Unit | Current Fees | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | | | | | | | |
| | **Valet/Off Street Service** | | | | | | | |
| 21 | 3 Containers | Per month | $ 32.02 | $ 35.22 | $ 38.74 | $ 42.61 | $ 46.02 | $ 49.70 |
| 22 | Additional Containers | Each/per month | $ 4.52 | $ 4.97 | $ 5.47 | $ 6.02 | $ 6.50 | $ 7.02 |
| 23 | Discount & Disability - 3 containers | Each/per month | $ 4.52 | $ 4.97 | $ 5.47 | $ 6.02 | $ 6.50 | $ 7.02 |
| 24 | Discount & Disability - additional containers | Each/per month | $ 4.52 | $ 4.97 | $ 5.47 | $ 6.02 | $ 6.50 | $ 7.02 |
| | **Residential Unscheduled Service / Special Pickup** | | | | | | | |
| 25 | 3 Containers | | $ 30.38 | $ 33.42 | $ 36.76 | $ 40.44 | $ 43.68 | $ 47.17 |
| 26 | Additional Containers | Each | $ 15.17 | $ 16.69 | $ 18.36 | $ 20.20 | $ 21.82 | $ 23.57 |
| 27 | Customer Request - Change Out/ Service Charge | Each service | $ 15.17 | $ 16.69 | $ 18.36 | $ 20.20 | $ 21.82 | $ 23.57 |
| | **Temporary Automated Refuse Containers** | | | | | | | |
| 28 | Monthly Fee | | $ 27.36 | $ 30.10 | $ 33.11 | $ 36.42 | $ 39.33 | $ 42.48 |
| 29 | One-Time Fee | | $ 15.17 | $ 16.69 | $ 18.36 | $ 20.20 | $ 21.82 | $ 23.57 |
| | **Steam Clean Automated Container** | | | | | | | |
| 30 | Per container | | $ 30.38 | $ 33.42 | $ 36.76 | $ 40.44 | $ 43.68 | $ 47.17 |
| 31 | To pick up & return container after cleaning | | $ 15.17 | $ 16.69 | $ 18.36 | $ 20.20 | $ 21.82 | $ 23.57 |
| | **Additional Organics & Recycling Containers** | | | | | | | |
| 32 | Additional Green Waste / Organics Container | Each/per month | $ 6.16 | $ 6.78 | $ 7.46 | $ 8.21 | $ 8.87 | $ 9.58 |
| 33 | Additional Recycle Container | Each/per month | $ 6.16 | $ 6.78 | $ 7.46 | $ 8.21 | $ 8.87 | $ 9.58 |
| 34 | Organics Countertop Pail | Each/per month | $ 5.61 | $ 6.17 | $ 6.79 | $ 7.47 | $ 8.07 | $ 8.72 |
| | **Multiple Family Complex** | | | | | | | |
| | **Refuse Service** | | | | | | | |
| 35 | Automated Containers | Per unit/per month | $ 27.50 | $ 30.25 | $ 33.28 | $ 36.61 | $ 39.54 | $ 42.70 |
| 36 | Bin | Per unit/per month | $ 27.50 | $ 30.25 | $ 33.28 | $ 36.61 | $ 39.54 | $ 42.70 |
| | **Off Street Service** | | | | | | | |
| 37 | 3 Containers | Per month | $ 32.02 | $ 35.22 | $ 38.74 | $ 42.61 | $ 46.02 | $ 49.70 |
| 38 | Additional Containers | Per month | $ 4.52 | $ 4.97 | $ 5.47 | $ 6.02 | $ 6.50 | $ 7.02 |
| 39 | Bin | Per month | $ 19.81 | $ 21.79 | $ 23.97 | $ 26.37 | $ 28.48 | $ 30.76 |
| | **Multi-family Unscheduled Service/Special Pickup** | | | | | | | |
| 40 | Bin | Per service | $ 37.99 | $ 41.79 | $ 45.97 | $ 50.57 | $ 54.62 | $ 58.99 |
| 41 | Bin on Saturday | Per service | $ 45.61 | $ 50.17 | $ 55.19 | $ 60.71 | $ 65.57 | $ 70.82 |
| 42 | Automated Container | Per service | $ 30.38 | $ 33.42 | $ 36.76 | $ 40.44 | $ 43.68 | $ 47.17 |

# APPENDIX - F
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### PROPOSED MONTHLY SANITATION FEES

| Line | Description | Unit | Current Fees | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | | | | | | | |
| | **Steam Clean Bins** | | | | | | | |
| 43 | Bin | Per bin/per service | $ 174.44 | $ 191.88 | $ 211.07 | $ 232.18 | $ 250.75 | $ 270.81 |
| | **Addl Green Waste / Organics & Recycling Containers** | | | | | | | |
| 44 | Addl Green Waste / Organics Container | Each/per month | $ 6.16 | $ 6.78 | $ 7.46 | $ 8.21 | $ 8.87 | $ 9.58 |
| 45 | Addl Recycle Container | Each/per month | $ 6.16 | $ 6.78 | $ 7.46 | $ 8.21 | $ 8.87 | $ 9.58 |
| | **Commercial Sanitation Fees** | | | | | | | |
| | **1 Bin** | | | | | | | |
| 46 | Pickup - 1x | Per month | $ 182.32 | $ 200.55 | $ 220.61 | $ 242.67 | $ 262.08 | $ 283.05 |
| 47 | Pickup - 2x | Per month | $ 363.05 | $ 399.36 | $ 439.30 | $ 483.23 | $ 521.89 | $ 563.64 |
| 48 | Pickup - 3x | Per month | $ 546.20 | $ 600.82 | $ 660.90 | $ 726.99 | $ 785.15 | $ 847.96 |
| 49 | Pickup - 4x | Per month | $ 726.95 | $ 799.65 | $ 879.62 | $ 967.58 | $ 1,044.99 | $ 1,128.59 |
| 50 | Pickup - 5x | Per month | $ 907.70 | $ 998.47 | $ 1,098.32 | $ 1,208.15 | $ 1,304.80 | $ 1,409.18 |
| 51 | Pickup - 6x | Per month | $ 1,125.05 | $ 1,237.56 | $ 1,361.32 | $ 1,497.45 | $ 1,617.25 | $ 1,746.63 |
| | **2 Bins** | | | | | | | |
| 52 | Pickup - 1x | Per month | $ 364.68 | $ 401.15 | $ 441.27 | $ 485.40 | $ 524.23 | $ 566.17 |
| 53 | Pickup - 2x | Per month | $ 726.11 | $ 798.72 | $ 878.59 | $ 966.45 | $ 1,043.77 | $ 1,127.27 |
| 54 | Pickup - 3x | Per month | $ 1,092.49 | $ 1,201.74 | $ 1,321.91 | $ 1,454.10 | $ 1,570.43 | $ 1,696.06 |
| 55 | Pickup - 4x | Per month | $ 1,453.95 | $ 1,599.35 | $ 1,759.29 | $ 1,935.22 | $ 2,090.04 | $ 2,257.24 |
| 56 | Pickup - 5x | Per month | $ 1,815.43 | $ 1,996.97 | $ 2,196.67 | $ 2,416.34 | $ 2,609.65 | $ 2,818.42 |
| 57 | Pickup - 6x | Per month | $ 2,250.17 | $ 2,475.19 | $ 2,722.71 | $ 2,994.98 | $ 3,234.58 | $ 3,493.35 |
| | **3 Bins** | | | | | | | |
| 58 | Pickup - 1x | Per month | $ 547.01 | $ 601.71 | $ 661.88 | $ 728.07 | $ 786.32 | $ 849.23 |
| 59 | Pickup - 2x | Per month | $ 1,089.20 | $ 1,198.12 | $ 1,317.93 | $ 1,449.72 | $ 1,565.70 | $ 1,690.96 |
| 60 | Pickup - 3x | Per month | $ 1,638.75 | $ 1,802.63 | $ 1,982.89 | $ 2,181.18 | $ 2,355.67 | $ 2,544.12 |
| 61 | Pickup - 4x | Per month | $ 2,180.95 | $ 2,399.05 | $ 2,638.96 | $ 2,902.86 | $ 3,135.09 | $ 3,385.90 |
| 62 | Pickup - 5x | Per month | $ 2,723.16 | $ 2,995.48 | $ 3,295.03 | $ 3,624.53 | $ 3,914.49 | $ 4,227.65 |
| 63 | Pickup - 6x | Per month | $ 3,375.27 | $ 3,712.80 | $ 4,084.08 | $ 4,492.49 | $ 4,851.89 | $ 5,240.04 |

# APPENDIX - F

# CITY OF CLAREMONT, CA

## SANITATION SYSTEM

### PROPOSED MONTHLY SANITATION FEES

| Line | Description | Unit | Current Fees | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | | | | | | | |
| | **4 Bins** | | | | | | | |
| 64 | Pickup - 1x | Per month | $ 729.37 | $ 802.31 | $ 882.54 | $ 970.79 | $ 1,048.45 | $ 1,132.33 |
| 65 | Pickup - 2x | Per month | $ 1,452.25 | $ 1,597.48 | $ 1,757.23 | $ 1,932.95 | $ 2,087.59 | $ 2,254.60 |
| 66 | Pickup - 3x | Per month | $ 2,184.99 | $ 2,403.49 | $ 2,643.84 | $ 2,908.22 | $ 3,140.88 | $ 3,392.15 |
| 67 | Pickup - 4x | Per month | $ 2,907.93 | $ 3,198.72 | $ 3,518.59 | $ 3,870.45 | $ 4,180.09 | $ 4,514.50 |
| 68 | Pickup - 5x | Per month | $ 3,630.91 | $ 3,994.00 | $ 4,393.40 | $ 4,832.74 | $ 5,219.36 | $ 5,636.91 |
| 69 | Pickup - 6x | Per month | $ 4,500.38 | $ 4,950.42 | $ 5,445.46 | $ 5,990.01 | $ 6,469.21 | $ 6,986.75 |
| | **5 Bins** | | | | | | | |
| 70 | Pickup - 1x | Per month | $ 911.73 | $ 1,002.90 | $ 1,103.19 | $ 1,213.51 | $ 1,310.59 | $ 1,415.44 |
| 71 | Pickup - 2x | Per month | $ 1,815.32 | $ 1,996.85 | $ 2,196.54 | $ 2,416.19 | $ 2,609.49 | $ 2,818.25 |
| 72 | Pickup - 3x | Per month | $ 2,731.25 | $ 3,004.38 | $ 3,304.82 | $ 3,635.30 | $ 3,926.12 | $ 4,240.21 |
| 73 | Pickup - 4x | Per month | $ 3,634.92 | $ 3,998.41 | $ 4,398.25 | $ 4,838.08 | $ 5,225.13 | $ 5,643.14 |
| 74 | Pickup - 5x | Per month | $ 4,538.63 | $ 4,992.49 | $ 5,491.74 | $ 6,040.91 | $ 6,524.18 | $ 7,046.11 |
| 75 | Pickup - 6x | Per month | $ 5,625.47 | $ 6,188.02 | $ 6,806.82 | $ 7,487.50 | $ 8,086.50 | $ 8,733.42 |
| | **6 Bins** | | | | | | | |
| 76 | Pickup - 1x | Per month | $ 1,094.06 | $ 1,203.47 | $ 1,323.82 | $ 1,456.20 | $ 1,572.70 | $ 1,698.52 |
| 77 | Pickup - 2x | Per month | $ 2,178.39 | $ 2,396.23 | $ 2,635.85 | $ 2,899.44 | $ 3,131.40 | $ 3,381.91 |
| 78 | Pickup - 3x | Per month | $ 3,277.51 | $ 3,605.26 | $ 3,965.79 | $ 4,362.37 | $ 4,711.36 | $ 5,088.27 |
| 79 | Pickup - 4x | Per month | $ 4,361.90 | $ 4,798.09 | $ 5,277.90 | $ 5,805.69 | $ 6,270.15 | $ 6,771.76 |
| 80 | Pickup - 5x | Per month | $ 5,446.37 | $ 5,991.01 | $ 6,590.11 | $ 7,249.12 | $ 7,829.05 | $ 8,455.37 |
| 81 | Pickup - 6x | Per month | $ 6,750.57 | $ 7,425.63 | $ 8,168.19 | $ 8,985.01 | $ 9,703.81 | $ 10,480.11 |
| | **7 Bins** | | | | | | | |
| 82 | Pickup - 1x | Per month | $ 1,276.42 | $ 1,404.06 | $ 1,544.47 | $ 1,698.92 | $ 1,834.83 | $ 1,981.62 |
| 83 | Pickup - 2x | Per month | $ 2,541.47 | $ 2,795.62 | $ 3,075.18 | $ 3,382.70 | $ 3,653.32 | $ 3,945.59 |
| 84 | Pickup - 3x | Per month | $ 3,823.75 | $ 4,206.13 | $ 4,626.74 | $ 5,089.41 | $ 5,496.56 | $ 5,936.28 |
| 85 | Pickup - 4x | Per month | $ 5,088.90 | $ 5,597.79 | $ 6,157.57 | $ 6,773.33 | $ 7,315.20 | $ 7,900.42 |
| 86 | Pickup - 5x | Per month | $ 6,354.10 | $ 6,989.51 | $ 7,688.46 | $ 8,457.31 | $ 9,133.89 | $ 9,864.60 |
| 87 | Pickup - 6x | Per month | $ 7,875.67 | $ 8,663.24 | $ 9,529.56 | $ 10,482.52 | $ 11,321.12 | $ 12,226.81 |
| 88 | Monthly Charge Per Refuse Container | Per month | $ 35.09 | $ 38.60 | $ 42.46 | $ 46.71 | $ 50.45 | $ 54.49 |
| 89 | Minimum charge per business for shared commercial bins | Per month | $ 12.75 | $ 14.03 | $ 15.43 | $ 16.97 | $ 18.33 | $ 19.80 |
| 90 | Off Street Service - Bin | Per bin/per service | $ 19.82 | $ 21.80 | $ 23.98 | $ 26.38 | $ 28.49 | $ 30.77 |

# APPENDIX - F
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### PROPOSED MONTHLY SANITATION FEES

| Line | Description | Unit | Current Fees | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | | | | | | | |
| | **Commercial Unscheduled Service/ Special Pickup** | | | | | | | |
| 91 | Bin | Per bin/per service | $ 37.99 | $ 41.79 | $ 45.97 | $ 50.57 | $ 54.62 | $ 58.99 |
| 92 | Bin on Saturday | Per bin/per service | $ 45.61 | $ 50.17 | $ 55.19 | $ 60.71 | $ 65.57 | $ 70.82 |
| 93 | Automated Container | Per bin/per service | $ 30.38 | $ 33.42 | $ 36.76 | $ 40.44 | $ 43.68 | $ 47.17 |
| | **Commercial Special Collection Service** | | | | | | | |
| 94 | Compacting Bin | Per pick up | $ 273.83 | $ 301.21 | $ 331.33 | $ 364.46 | $ 393.62 | $ 425.11 |
| 95 | Roll-offs | Per pick up | $ 273.83 | $ 301.21 | $ 331.33 | $ 364.46 | $ 393.62 | $ 425.11 |
| | **Temporary Rental Services** | | | | | | | |
| | **Bins (3 or 4 cubic yard)** | | | | | | | |
| 96 | Flat Fee, per pickup | Per week per dump | $ 166.54 | $ 183.19 | $ 201.51 | $ 221.66 | $ 239.39 | $ 258.54 |
| 97 | Extension Fee | Per day | $ 15.17 | $ 16.69 | $ 18.36 | $ 20.20 | $ 21.82 | $ 23.57 |
| 98 | Service Fee | | $ 37.99 | $ 41.79 | $ 45.97 | $ 50.57 | $ 54.62 | $ 58.99 |
| 99 | Relocation Fee | | $ 41.63 | $ 45.79 | $ 50.37 | $ 55.41 | $ 59.84 | $ 64.63 |
| 100 | Cancellations | | $ 30.38 | $ 33.42 | $ 36.76 | $ 40.44 | $ 43.68 | $ 47.17 |
| | Steam Clean Bins | | | | | | | |
| 101 | Per Bin | Per bin/per service | $ 174.44 | $ 191.88 | $ 211.07 | $ 232.18 | $ 250.75 | $ 270.81 |
| | Roll-offs 10 or 40 cubic yard | | | | | | | |
| 102 | Flat Fee, per pickup | Per week per dump | $ 746.07 | $ 820.68 | $ 902.75 | $ 993.03 | $ 1,072.47 | $ 1,158.27 |
| 103 | Extension Fee | Per day | $ 45.61 | $ 50.17 | $ 55.19 | $ 60.71 | $ 65.57 | $ 70.82 |
| 104 | Service Fee | | $ 37.99 | $ 41.79 | $ 45.97 | $ 50.57 | $ 54.62 | $ 58.99 |
| 105 | Relocation Fee | | $ 186.51 | $ 205.16 | $ 225.68 | $ 248.25 | $ 268.11 | $ 289.56 |
| 106 | Overweight Fee | | Actual Cost | Actual Cost | Actual Cost | Actual Cost | Actual Cost | Actual Cost |
| 107 | Cancellations | | $ 30.38 | $ 33.42 | $ 36.76 | $ 40.44 | $ 43.68 | $ 47.17 |
| | **Other Sanitation Fees** | | | | | | | |
| | **Bulk Item Pickups** | | | | | | | |
| 108 | Residential (additional p/u's after 3 free) | Per load | $ 37.99 | $ 41.79 | $ 45.97 | $ 50.57 | $ 54.62 | $ 58.99 |
| 109 | Residential (off schedule) | | $ 45.61 | $ 50.17 | $ 55.19 | $ 60.71 | $ 65.57 | $ 70.82 |
| 110 | Commercial | Per load | $ 45.61 | $ 50.17 | $ 55.19 | $ 60.71 | $ 65.57 | $ 70.82 |
| 111 | Locks for bins/enclosures | | $ 83.48 | $ 91.83 | $ 101.01 | $ 111.11 | $ 120.00 | $ 129.60 |

# APPENDIX - F
# CITY OF CLAREMONT, CA
## SANITATION SYSTEM
### PROPOSED MONTHLY SANITATION FEES

| Line | Description | Unit | Current Fees | Projected for Fiscal Year Ending June 30 | | | | |
|---|---|---|---|---|---|---|---|---|
| | | | | 2027 | 2028 | 2029 | 2030 | 2031 |
| | | | | | | | | |
| | **Street Sweeping Fees** | | | | | | | |
| 112 | Single-family dwelling unit | Per month | $ 4.62 | $ 5.08 | $ 5.59 | $ 6.15 | $ 6.64 | $ 7.17 |
| 113 | Multi-family dwelling with 2-5 units | Per month | $ 9.01 | $ 9.91 | $ 10.90 | $ 11.99 | $ 12.95 | $ 13.99 |
| 114 | Multi-family dwelling with 6-10 units | Per month | $ 13.03 | $ 14.33 | $ 15.76 | $ 17.34 | $ 18.73 | $ 20.23 |
| 115 | Multi-family dwelling with 11-15 units | Per month | $ 16.57 | $ 18.23 | $ 20.05 | $ 22.06 | $ 23.82 | $ 25.73 |
| 116 | Multi-family dwelling with 16-20 units | Per month | $ 20.34 | $ 22.37 | $ 24.61 | $ 27.07 | $ 29.24 | $ 31.58 |
| 117 | Multi-family dwelling with 21-25 units | Per month | $ 24.14 | $ 26.55 | $ 29.21 | $ 32.13 | $ 34.70 | $ 37.48 |
| 118 | Multi-family dwelling with 26-30 units | Per month | $ 27.82 | $ 30.60 | $ 33.66 | $ 37.03 | $ 39.99 | $ 43.19 |
| 119 | Multi-family dwelling with 31-40 units | Per month | $ 36.21 | $ 39.83 | $ 43.81 | $ 48.19 | $ 52.05 | $ 56.21 |
| 120 | Multi-family dwelling with 41-50 units | Per month | $ 45.26 | $ 49.79 | $ 54.77 | $ 60.25 | $ 65.07 | $ 70.28 |
| 121 | Multi-family dwelling with 51-60 units | Per month | $ 54.33 | $ 59.76 | $ 65.74 | $ 72.31 | $ 78.09 | $ 84.34 |
| 122 | Multi-family dwelling with 61-70 units | Per month | $ 63.41 | $ 69.75 | $ 76.73 | $ 84.40 | $ 91.15 | $ 98.44 |
| 123 | Multi-family dwelling with 71-80 units | Per month | $ 72.48 | $ 79.73 | $ 87.70 | $ 96.47 | $ 104.19 | $ 112.53 |
| 124 | Multi-family dwelling with 81-90 units | Per month | $ 81.52 | $ 89.67 | $ 98.64 | $ 108.50 | $ 117.18 | $ 126.55 |
| 125 | Multi-family dwelling with 91-100 units | Per month | $ 90.58 | $ 99.64 | $ 109.60 | $ 120.56 | $ 130.20 | $ 140.62 |
| 126 | Multi-family dwelling with 101-150 units | Per month | $ 105.69 | $ 116.26 | $ 127.89 | $ 140.68 | $ 151.93 | $ 164.08 |
| 127 | Multi-family dwelling with 151 and up | Per month | $ 135.90 | $ 149.49 | $ 164.44 | $ 180.88 | $ 195.35 | $ 210.98 |
| 128 | Church and Public School | Per month | $ 13.40 | $ 14.74 | $ 16.21 | $ 17.83 | $ 19.26 | $ 20.80 |
| 129 | College Building on Public Street | Per month | $ 13.40 | $ 14.74 | $ 16.21 | $ 17.83 | $ 19.26 | $ 20.80 |
| 130 | Other Buildings | Per month | $ 13.40 | $ 14.74 | $ 16.21 | $ 17.83 | $ 19.26 | $ 20.80 |


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